

# 2008 Branson Adopted Budget



**Honorable Mayor and Board of Aldermen,**

**Herein is the Operating and Capital Budget for Fiscal Year 2007-2008 as adopted by this body on September 24, 2007. while the thrust of the work was initiated in the spring and completed during the summer of 2007, this publication represents the final decisions you made based upon the recommendation of your City Administrator and the input of City Staff. Once again, this budget balances the various needs for the community programs, operations, essential services, and the infrastructure requirements that will enhance our economy and invigorate our industry and maintain our current tax structure.**

**The highlights of the budget reflects the following events:**

- **Opening of the Convention Center**
- **Increased activities at the Recreation Center and Day Camp**
- **Continued replacement of the Police vehicles and Public Works heavy equipment**
- **Acquisition of a Ladder Truck for the Fire Department**
- **A total budget of \$61.9 million**
- **11 new positions with 4 full time and 7 part time**

**With the vacillating economic events occurring at a national level, we will keep a mind's eye on signs that may lead to an impact on our local economy. We have been fortunate in the past as event's that have played out in the national theatre have not had a significant impact on our local economy. During difficult times, Branson has remained steady.**

**I would like to thank the Mayor and Board of Aldermen, as well as the City Staff for their good questions, thoughtful suggestions, and careful decisions as we continue to move forward with providing quality government services to our community.**

**Sincerely,**

A handwritten signature in black ink, appearing to read "Frank Schoneboom", with a stylized, flowing script.

**Frank Schoneboom  
Interim City Administrator**

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## **Profile of the City**

The City of Branson (2007 population 7,435) is located in southwest Missouri, 35 miles south of Springfield within the heart of the Ozark Mountains. Branson is surrounded by three prize winning fishing and recreational lakes. The city is 19.8 square miles and plays host to an estimated 8.3 million visitors a year. The city has become the focus of international attention as both a major development area and an entertainment and tourism Mecca. The reasons are numerous and range from the scenic natural beauty of the region to the star studded theaters with their line-up of major recording artists, world-class shopping opportunities, lake activities and other family oriented entertainment offerings.

The City has operated under the Board of Aldermen-City Administrator form of government. The Board consists of the Mayor and six Board members who are elected on a nonpartisan basis. The Mayor serves a two-year term and is elected at large. Board members also serve a two year term with two members serving from each of three zones within the City, on a staggered two-year election rotation. The City Administrator is the chief executive officer of the City and is responsible for managing the city, enforcement of the laws and ordinances, direction of all officers, employees and departments and for carrying out the policies of the Board of Aldermen.

The City of Branson provides the full range of services normally associated with a municipality, including police and fire protection, emergency communication center, public works street services, facilities maintenance, recycling center, public health services, parks and other recreational facilities, development services and general administrative services. The City also operates the sanitary sewerage and the water treatment and distribution system, all of which are accounted for in the financial statements as business-type activities.

As the legislative body, the Board of Aldermen is responsible for enacting all ordinances, resolutions and regulations governing the City, as well as for appointing or electing the members of various statutory and ordinance boards, the City Administrator, the City Attorney and the City Clerk.

The annual budget serves as the foundation for the City of Branson's financial planning and control. During the budget preparation process, each office, department, etc., of the reporting entity provides detailed requests for expenditures for evaluation by the City Administrator. Each office, department, etc., also prepares a detailed 5-year Capital Budget Request Projection, which is submitted to the City Administrator. The City Administrator also reviews estimates for all pending capital projects and those recommended for approval in the next budget year. Prior to the beginning of each budget year, the City Administrator presents a proposed budget to the Board of Aldermen finance and budget committee. The City Administrator then submits to the entire Board of Aldermen a final proposed budget. The budget is prepared by fund, department and function. Transfers of appropriations within departments or between departments within a fund may be made with the approval of the City Administrator. However, transfers between funds must be approved by the Board of Aldermen.

## Local Economy

In 2007, the City of Branson continued to benefit from prior year and recent economic development activities. Sales growth, as measured by state sales tax filings, is up 11.6%. The city continues to experience growth and expansion with new projects and venues under construction. Branson's economy is focused primarily on the seasonal tourism industry, which results in an average unemployment rate of 6.5%, slightly above the state average primarily created by the seasonal inactivity.

## Tourism

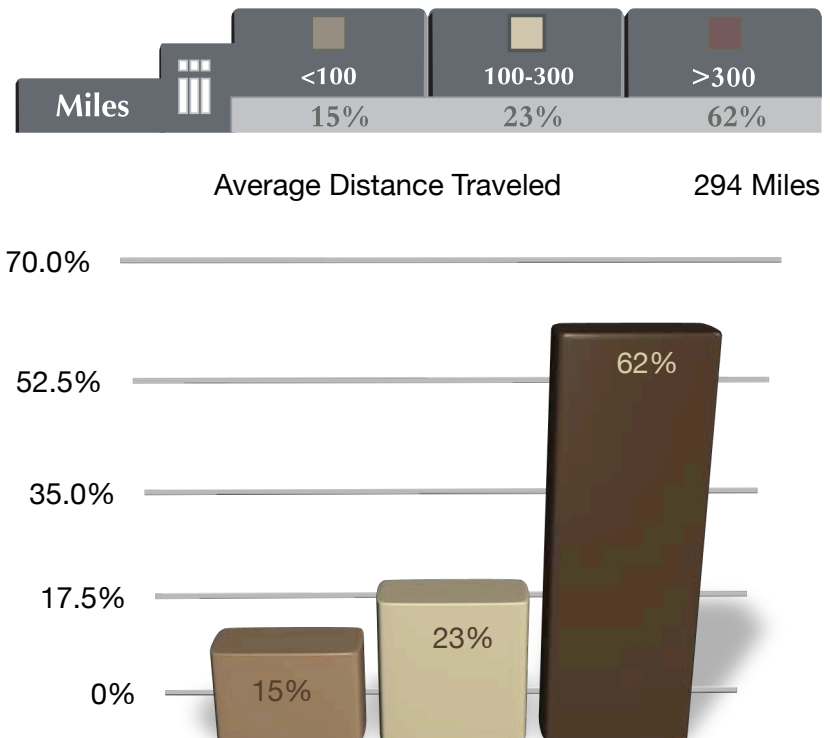
Situated within an 8-hour drive of nearly 30% of the U.S. population, Branson and the Tri-Lakes area attracted an estimated 7.8 million visitors in 2007 who contribute well over a billion dollars into the local economy. Branson has been a "rubber tire" destination with the vast majority of tourists arriving by vehicles, RV's and tour buses. Branson holds the title of America's Top Motor Coach Vacation Destination. However, an increasing number of visitors are now flying into the area each year via the Springfield-Branson Regional Airport, the Taney County Airport at Pt. Lookout, Missouri and the Harrison Regional Airport at Harrison, Arkansas.

A survey of the American Society of Travel Agents (ASTA) ranked Branson the "number one up and coming most-booked destination for travel agents".

A geographical profile of Branson visitors is exhibited in the graph at right.

The growth in tourism and the related construction activity over the last decade has greatly increased the tax revenues of the city, particularly sales and tourism tax revenues. Tourism growth has also placed a strain on the city's infrastructure. This pressure has resulted in significant infrastructure improvements over recent years, financed 100% by the increased revenues from sales and tourism taxes.

**Area Theaters** - Branson resounds with the best of American music. It is America's Live Entertainment Capital, and among its residents are some of the biggest names in contemporary and country music. The variety of music includes country, pop, gospel, bluegrass, western, rock n'roll, classical jazz and Broadway. There's also comedy, magic, Irish dancing and a variety of staging that defy easy labels. A successful Midwestern family vacation destination for many years,



the music industry's rapid expansion in the past decade has launched the community into world-class tourism. It's been called a phenomenon. Branson is home to 50 music theaters with 59,757 seats that conduct live performances. There are approximately 10,000 more theater seats in Branson than on Broadway in New York City. Each theater hosts from one to three different shows daily. Collectively, they host more than 100 shows and offer live entertainment from early morning until late evening. Several of the widely known performers who came to the area are now permanent residents and actively involved in the community. In turn, these performers have helped to draw recognition to the immense pool of talent in all of Branson's theaters. Together, they create a diversity and balance to suit every musical and entertainment taste.

**Family Attractions** - Three big lakes—Table Rock, Taneycomo and Bull Shoals—offer some of the finest fishing in the nation and any freshwater activity you can imagine. You can enjoy boating, swimming, skiing, sailing, sunning, scuba diving, parasailing and sightseeing. Many excursion boats cruise the lakes providing passengers with lunch, dinner and sightseeing.

Three large area theme parks draw millions of visitors. These parks provide a wonderful venue for visitors of all ages. They feature unique crafters and artists, rides and amusements, live comedy and drama, many dining places, dozens of musicians and music shows, and water attractions such as wet rides and wave pools.

**Golf** - Twelve golf courses are currently open in the Branson/Tri-Lakes Area, with a new 18-hole course under construction on the north edge of the city. Golfing is one of the fastest growing interests of vacationers who can enjoy their favorite sport on a choice of courses within just a few miles of each other. Country clubs, pro shops, lessons, restaurants and all amenities are available. And who knows, you may see a familiar famous face or two teeing off on the next fairway. Many of Branson's entertainers enjoy golf and are often seen on local courses.

**Outdoor Activities** - Table Rock Lake is a freshwater fisherman's paradise. Fertile waters teaming with an assortment of America's top sport fish like bass and crappie make it the ideal spot for the novice and serious fisherman alike. Table Rock Lake is the scene of many national fishing tournaments.

Lake Taneycomo is equally famous as a cold-water trout waterway. Rainbow and brown trout abound. Missouri Department of Conservation maintains a fish hatchery near Table Rock Dam.

Bull Shoals Lake offers much of the same recreational opportunities as Table Rock Lake, only a few miles away. It's less densely developed than the Table Rock and Taneycomo areas; however, comfortable resorts and campgrounds are available along its shorelines.

Hikers can enjoy the outdoors on established nature trails that wind through forests and skirt the lakes' shorelines.

Spelunking, or cave exploration, is also available in the area.

Hunters come by the thousands each season for deer, turkey and other game.

For people who prefer to see the outdoors from the comfort of their vehicles, all numbered highways offer scenic vistas of the Ozarks.

**Shopping** - Visitors consistently rank shopping among the most popular activities of the area. Shopping venues include Branson Landing with 1,000,000 sq. ft. of world-class shopping, the new Branson Hills / Branson Shoppes development offering Kohls, Target and Home Depot as well as a soon to open Best Buy and Walmart Super Center, three large factory outlet malls, a thriving downtown district and specialty stores throughout the city. Shoppers can find contemporary goods and handcrafted items all year round. Branson ranks near the top in the nation in the number of factory outlet stores.

**Lodging and Restaurants** - Today over 18,808 rooms are available in local motels, hotels, resorts, and bed and breakfast inns. The current number of lodging facilities, excluding condominiums, is 207. Room rates range from \$22 per night for budget accommodations to \$600 for luxurious suites overlooking Table Rock Lake. Seasonal rates and senior citizen discounts apply at many lodging facilities.

Visitors have an endless variety of restaurants and food establishments from which to choose as there are 458 restaurants, coffee shops, and ice cream establishments with 35,813 seats within the city. Cuisines range from American to International.

**Conference Facilities** - The Branson area has several conference center hotels. A conference center with a 302-room hotel is located on the shores of beautiful Table Rock Lake and has the ability to accommodate up to 3,000 delegates. In addition, another facility one block from the world famous Highway 76 has meeting and conference capacity of 1,200. The City recently completed a 220,000 square foot convention and exhibition complex in conjunction with a convention center hotel all adjacent to the city's waterfront development Branson Landing on Lake Taneycomo in downtown Branson.



### ***Long-term financial planning***

The City of Branson utilizes a five-year capital improvement program to prioritize public projects. Projects are scheduled over a number of years, and are financed on a pay-as-you-go basis as funds become available. The exception to this rule was the redevelopment of the Taneycomo Lakefront and construction of a Convention Center in the downtown district. This project, including all infrastructure, convention center and other public improvements, has been financed through a series of bond issues secured with the city's annual appropriation pledge and tax increment financing. In addition to the \$40,000,000 bond issue of 2004, the city issued \$80,000,000 in TIF bonds in 2005 to complete the project. These projects will be supported by local property taxes, economic activity taxes and state sales taxes from within the district. The City always looks for creative funding solutions such as cost sharing with other governmental agencies, public-private cooperative efforts, and any other source of funding for projects that become available.

The City uses funding from the Tourism Tax and the Transportation Tax, net of debt service, exclusively to finance needed infrastructure extensions and improvements. The city has participated with Taney County in the extension of sewer services throughout the Fall Creek Basin and currently into the Bee Creek area. These projects have been financed through the county 1/2 cent sewer tax, state and federal grants and Department of Natural Resources loans.

### ***Cash management policies and practices***

The primary objectives, in priority order, of the City's investment activities encompass safety, liquidity and yield. Investments are undertaken in a competitive manner and are subject to restrictions imposed by the Constitution and laws of the State of Missouri, City ordinances, and documents authorizing the issuance of bonds, notes, or other obligations. The city may invest monies in

- Obligations of the State of Missouri
- United States Treasury Securities
- United States Government Instrumentality Obligations
- Forward Delivery Agreements
- Repurchase Agreements
- Collateralized Public Deposits

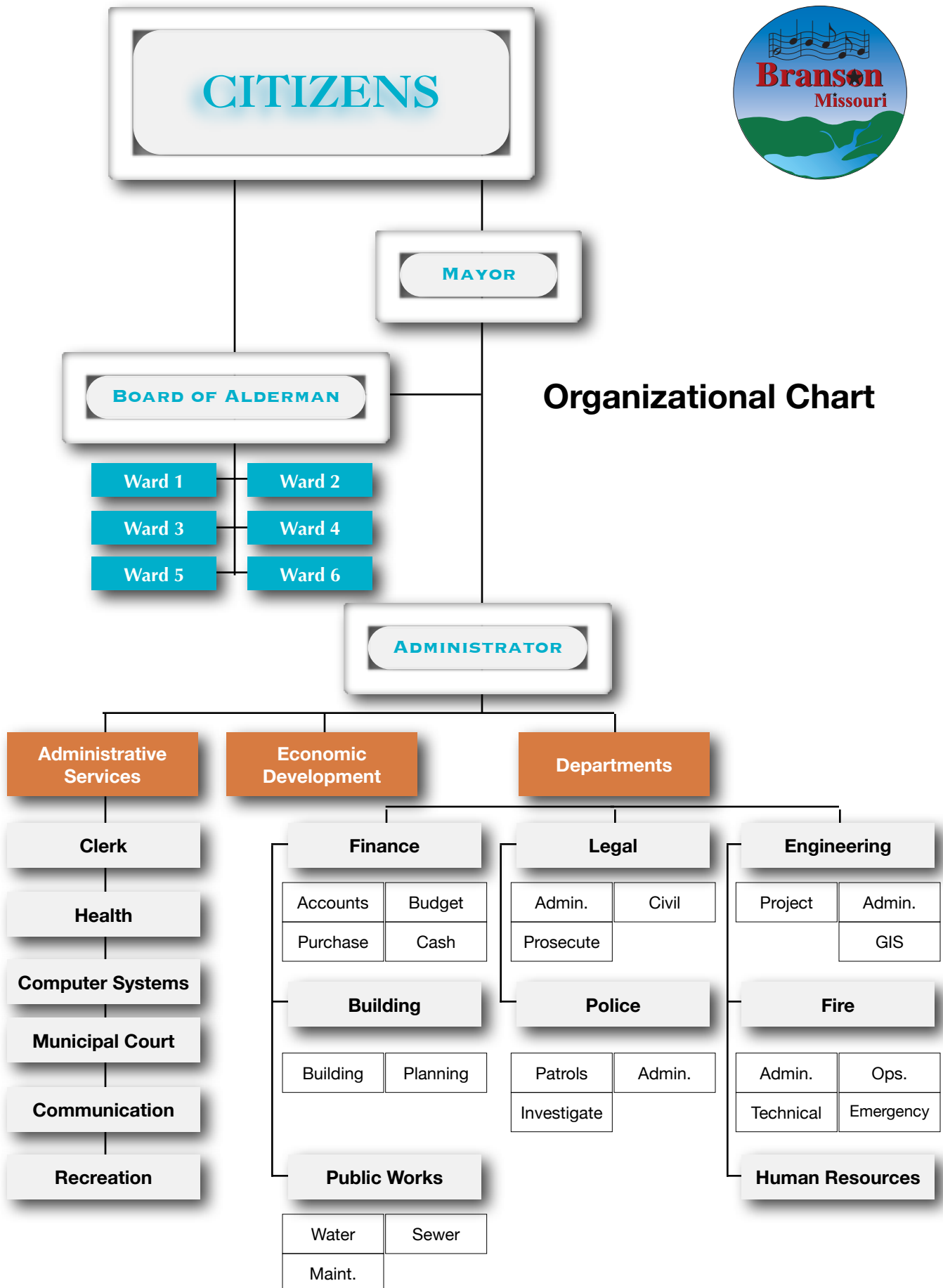
### ***Risk Management***

The City maintains all general liability insurance coverage with insurance provided through Akers & Arney, a local insurance brokerage.

Expenditures by Fund & Object	2006 Actual	Adopted 2007 Budget	Adopted 2008 Budget	% Increase
<b>Operating - General Fund</b>				
<b>Personal Services</b>	\$8,665,516	\$9,176,620	\$10,287,843	10.80%
<b>Contractual Services</b>	\$2,632,933	\$4,289,735	\$8,100,139	47.04%
<b>Commodities</b>	\$491,907	\$691,406	\$603,769	(14.51%)
<b>Equipment Expenditures</b>	\$64,141	\$48,065	\$175,266	72.58%
<b>Transfer to Recreation Fund</b>	\$500,000	\$500,000	\$800,000	37.50%
<b>Capital Expenditure</b>	\$0	\$0	\$750,000	100.00%
<b>Total General Fund</b>	\$12,354,497	\$14,705,826	\$20,717,017	29.02%
<b>Operating - Transportation Fund</b>				
<b>Personal Services</b>	\$469,420	\$548,472	\$593,326	7.56%
<b>Contractual Services</b>	\$534,167	\$894,750	\$908,380	1.50%
<b>Commodities</b>	\$85,696	\$145,630	\$169,641	14.15%
<b>Capital Expenditures</b>	\$40,000	\$133,900	\$128,650	(4.08%)
<b>Total Transportation Fund</b>	\$1,129,283	\$1,722,752	\$1,799,997	4.29%
<b>Operating - Recreation Fund</b>				
<b>Personal Services</b>	\$806,282	\$881,455	\$898,567	1.90%
<b>Contractual Services</b>	\$776,239	\$745,118	\$935,147	20.32%
<b>Commodities</b>	\$192,690	\$212,160	\$262,940	19.31%
<b>Equipment Expenditures</b>	\$7,500	\$27,200	\$28,800	5.56%
<b>Total Recreation Fund</b>	\$1,782,711	\$1,865,933	\$2,125,454	12.21%
<b>Operating - Water &amp; Sewer Fund</b>				
<b>Personal Services</b>	\$2,394,138	\$2,557,126	\$2,722,600	6.08%
<b>Contractual Services</b>	\$1,269,644	\$1,723,247	\$1,942,700	11.30%
<b>Commodities</b>	\$519,754	\$625,127	\$657,461	4.92%
<b>Interest Costs</b>	\$107,940	\$64,605	\$73,180	11.72%
<b>Depreciation &amp; Amortization</b>	\$2,742,615	\$2,900,000	\$2,977,000	2.59%
<b>Total Water &amp; Sewer Fund</b>	\$7,034,091	\$7,870,105	\$8,372,941	6.01%
<b>Operating - Capital Project Planning</b>	\$50,000	\$50,000	\$50,000	0.00%
<b>Operating - Debt Service Fund</b>	\$6,256,849	\$7,618,747	\$9,705,674	21.50%
<b>Operating - Tourism Tax</b>	\$6,896,868	\$7,031,927	\$6,967,998	(0.92%)
<b>Capital - Vehicle &amp; Equip. Fund</b>	\$654,750	\$217,500	\$1,612,500	86.51%
<b>Capital - Major Capital Expense</b>	\$5,942,000	\$5,604,898	\$10,561,296	46.93%
<b>Total Budget</b>	\$42,101,049	\$46,687,688	\$61,912,877	24.59%



## Organizational Chart



## Departmental Budgets: Mayor and Board of Aldermen

### Budget Summary

The Mayor and Board of Aldermen is the legislative branch of the City Government. The Board consists of six Aldermen. Each Alderman is elected to one of three established wards within the City. The Mayor presides over the Board of Aldermen, but does not vote on any question except in case of a tie. Together, the Mayor and Board of Aldermen enact all ordinances compatible with the constitution and laws of the state of Missouri, that they deem expedient for the good government of the City, the preservation of peace and order, the benefit of trade, commerce, economic development, and the health of the City's inhabitants, and other ordinances, rules and regulations as may be necessary to carry such powers into effect, and to alter, modify or repeal the same.

### Board of Aldermen Goals:

#### Organizational

Improve the relationships with government entities around Branson and add services that further benefit our citizens.

#### Health, Public Safety & Environment

Ensure the quality of public and environmental health for the community.

#### Transportation

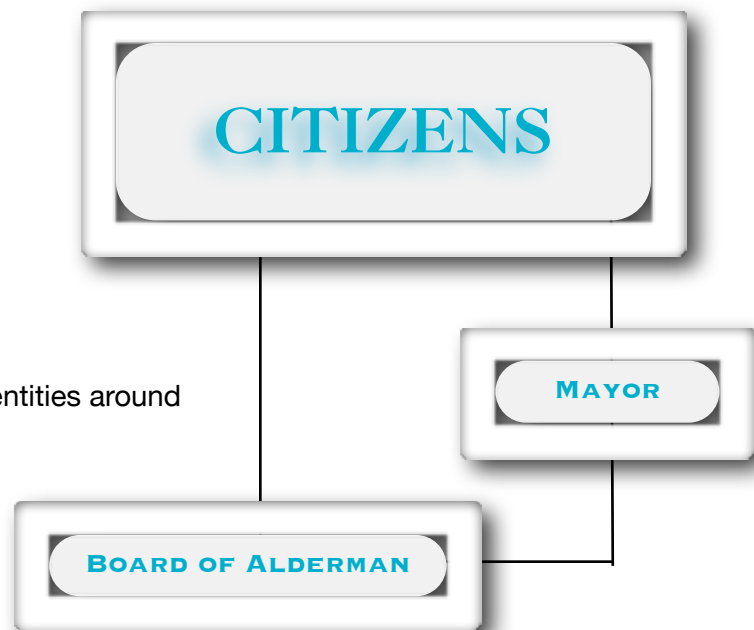
Continue monitoring and addressing, as necessary, the transportation needs to make our city safe, expedient and convenient for residents and visitors.

#### Recreation

Improve the quality of life by providing safe, enjoyable and attractive parks, Trails and facilities with diverse programs and efficient responsive service.

#### Economic Development

Provide guidance that will assure the continued economic growth and viability of Branson and the Branson Tri-Lakes Area.



## General Fund

## Expense Schedule

Mayor & Board Expenditures By Object	2006 Actual	2007 Budget	2008 Budget
Personal Services	\$37,329	\$44,280	\$34,750
Contractual Services	\$58,770	\$76,685	\$71,290
Commodities	\$8,760	\$8,525	\$5,800
<b>Total Mayor &amp; Board</b>	<b>\$104,859</b>	<b>\$129,490</b>	<b>\$111,840</b>

## Personnel Schedule

	2006 Actual	2007 Budget	2008 Budget
Mayor	1	1	1
Board	6	6	6
<b>Total Mayor &amp; Board Personnel</b>	<b>7</b>	<b>7</b>	<b>7</b>

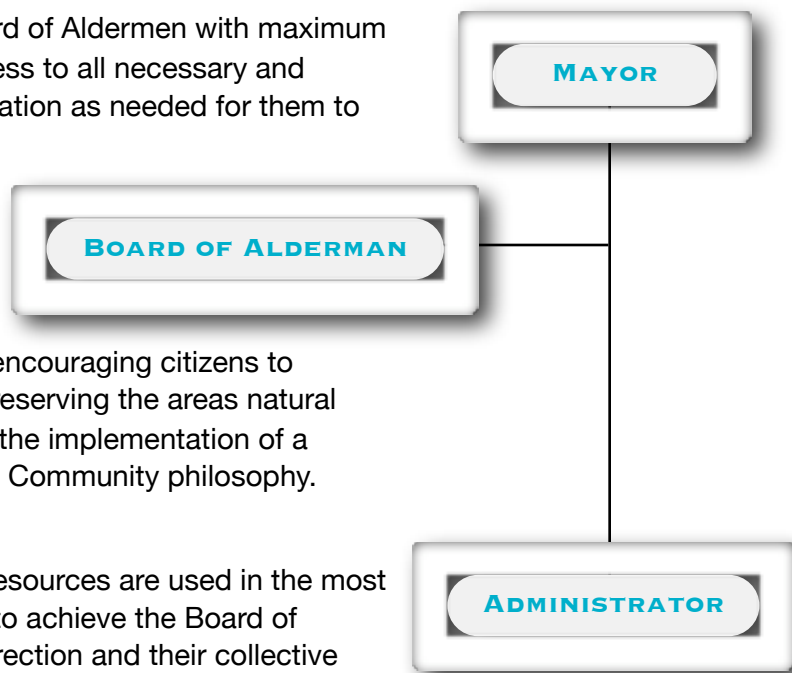
## Departmental Budgets: City Administrator

### Budget Summary

The City Administrator is responsible for the execution of all policies established by the Board of Aldermen, for the overall management and supervision of City operating and support functions, for the development and administration of the operating and capital budgets, and for information and advice to the Board of Aldermen and the public regarding the City's overall condition and future needs.

#### Administration Goals:

- ◆ To provide the Mayor and Board of Aldermen with maximum support and insuring their access to all necessary and available resources and information as needed for them to make the most informed legislative and policy decisions possible.
- ◆ To promote business and economic development while encouraging citizens to recognize the importance of preserving the areas natural beauty and resources through the implementation of a Smart Growth and Sustainable Community philosophy.
- ◆ To insure that all of the City's resources are used in the most efficient and affective manner to achieve the Board of Aldermen's collective policy direction and their collective goals.
- ◆ To create an organizational environment that optimizes the potential of all City employees through the encouragement of open and responsive communication and the continued education and training of all employees at every organizational level.
- ◆ To use the City organization and its resources to maximize the quality of life for all Branson citizens within the availability of those resources.
- ◆ To promote open and responsive government to the citizens of Branson.



*Mission Statement: Committed to providing leadership in developing, implementing, and facilitating the City's policies, goals, objectives, and values in recognition and in response to diverse staff and community needs.*

## General Fund

## Expense Schedule

<b>Administrator Expenditures By Object</b>	<b>2006 Actual</b>	<b>2007 Budget</b>	<b>2008 Budget</b>
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Personal Services	\$362,150	\$381,953	\$374,101
Contractual Services	\$83,446	\$101,793	\$89,289
Commodities	\$17,810	\$19,600	\$20,116
Equipment Expenditure	\$1,350	\$1,250	\$1,000

<b>Total Administrator</b>	<b>\$464,756</b>	<b>\$504,596</b>	<b>\$484,506</b>
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## General Fund

## Expense Schedule

<b>City Administration Expenditures By Program</b>	<b>2006 Actual</b>	<b>2007 Budget</b>	<b>2008 Budget</b>
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Administrator	\$324,790	\$354,633	\$340,940
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## General Fund

## Expense Schedule

<b>Economic Development Expenditures By Program</b>	<b>2006 Actual</b>	<b>2007 Budget</b>	<b>2008 Budget</b>
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Economic Development	\$139,966	\$149,963	\$143,566
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## Personnel Schedule

	<b>2006 Actual</b>	<b>2007 Budget</b>	<b>2008 Budget</b>
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Administrator	1	1	1
Assistant Administrator	1	1	1
Assistant to Administrator	1	1	1
Office Assistant II	1	1	1
Director of Economic Development	1	1	1

<b>Total Administrator Personnel</b>	<b>5</b>	<b>5</b>	<b>5</b>
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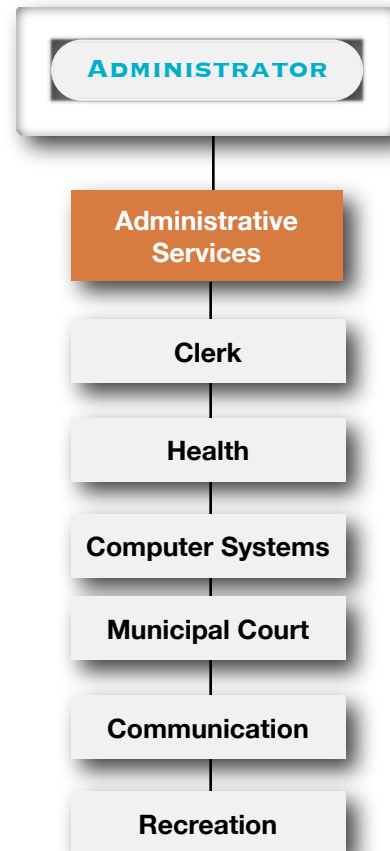
## Departmental Budgets: Administrative Services

### Budget Summary

The Department of Administrative Services combines the functions of Health, City Clerk, Municipal Court, Public Information, Computer Services, and Recreation into a single department. This consolidation provides for better administrative oversight, management, and coordination of these support and service functions. All divisions report to the City Administrator through the Assistant City Administrator.

#### Administrative Services Goals:

- ◆ Increase capacity for exposure control, rapid detection and rapid response to emerging infectious diseases (WNV, SARS), communicable disease (NLU) and bioterrorism threats (NBC) through preparation, education and exercise.
- ◆ Improve the quality of life in the community by making readily available leisure and recreational opportunities to a variety of age groups of citizens and visitors, with diverse interests.
- ◆ Enhance the ability of departments to search for recorded minutes, agendas, warranty deeds, utility and road easements and surveys by developing optical imagery technology and indexes that can be accessed over the Local Area Network.



*Committed to continuous quality improvement and to providing the highest standards of customer oriented services while maintaining a fiscally sound organization that assures thorough and efficient responsiveness to elected and appointed officials, citizens, and internal/external customers.*



## General Fund

## Expense Schedule

Administrative Services Expenditures By Object	2006 Actual	2007 Budget	2008 Budget
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Personal Services	\$1,191,017	\$1,272,313	\$1,387,657
Contractual Services	\$248,042	\$233,890	\$364,666
Commodities	\$90,602	\$111,514	\$101,394
Equipment Expenditure	\$38,241	\$2,200	\$57,350

<b>Sub-Total Administrative Services</b>	<b>\$1,567,902</b>	<b>\$1,619,917</b>	<b>\$1,911,067</b>
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## Recreation Fund

## Expense Schedule

Administrative Services Expenditures By Object	2006 Actual	2007 Budget	2008 Budget
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Personal Services	\$806,282	\$881,455	\$898,567
Contractual Services	\$776,239	\$745,118	\$935,147
Commodities	\$192,690	\$212,160	\$262,940
Equipment Expenditure	\$7,500	\$27,200	\$28,800

<b>Sub-Total Administrative Services</b>	<b>\$1,782,711</b>	<b>\$1,865,933</b>	<b>\$2,125,454</b>
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<b>Total Administrative Services</b>	<b>\$1,782,711</b>	<b>\$1,865,933</b>	<b>\$4,036,521</b>
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**Administrative Services: City Clerk Division**

The City Clerk Division oversees and facilitates the official recording of City records, prepares agendas and minutes for the Board, prepares ballots and legal notices for City elections, provides clerical support for government officials, and assists citizens in researching issues.

## General Fund

## Expense Schedule

City Clerk Expenditures By Program	2006 Actual	2007 Budget	2008 Budget
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City Clerk	\$317,245	\$329,845	\$388,583
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**Administrative Services: Communication Division**

The Division of Communications oversees and facilitates staff contact with the press, and prepares and distributes press releases. Additionally, this division manages a citizen inquiry system that tracks and responds to Citizen suggestions, complaints, and questions, and prepares official city proclamations.

General Fund	Expense Schedule		
Public Information	2006 Actual	2007 Budget	2008 Budget
Expenditures By Program			
Public Information	\$106,064	\$110,353	\$114,110

**Administrative Services: Municipal Court Division**

The Municipal Court provides an efficient municipal justice system for the City, enforcing all applicable laws and code violations. The court handles such cases as traffic violations, assaults, shoplifting, peace disturbances, and code violations including property maintenance, animal licenses and merchant licenses.

General Fund	Expense Schedule		
Municipal Court	2006 Actual	2007 Budget	2008 Budget
Expenditures By Program			
Municipal Court	\$153,708	\$157,588	\$189,254

**Administrative Services: Computer Information Systems**

Information Services provides computer hardware and software administration for the entire City.

General Fund	Expense Schedule		
Computer Services	2006 Actual	2007 Budget	2008 Budget
Expenditures By Program			
Computer Services	\$189,882	\$219,415	\$307,310

**Administrative Services: Health Division**

The Health Division is responsible for assuring quality public and environmental health for the community. Key responsibilities include assuring the quality of food, lodging, day care, recreational water, and other inspection programs. In FY 98 this program was expanded to the county level by intergovernmental agreement between Taney County Health Department and Branson City Health. As a result, the City of Branson is providing contractual environmental health services at the county level.

General Fund	Expense Schedule		
Health Division	2006 Actual	2007 Budget	2008 Budget
Expenditures By Program			
Administration	\$251,402	\$278,687	\$363,600
Education	\$13,296	\$5,865	\$39,994
Lab/Pool Inspections	\$28,345	\$18,802	\$41,933
Vermin/Insect/Animal Control	\$107,206	\$116,799	\$144,043
Environmental Services			
<i>Branson Central</i>		\$54,275	\$61,683
<i>Branson East</i>	\$68,584	\$71,191	\$17,890
<i>Branson North</i>	\$60,901	\$58,945	\$64,692
<i>Branson South</i>	\$153,212	\$64,133	\$63,166
<i>Branson West</i>	\$47,959	\$62,014	\$45,869
<i>Taney County Contract</i>	\$63,103	\$65,447	\$64,963
<i>Hollister Contract</i>	\$6,995	\$6,558	\$3,977
Health Division	\$801,003	\$802,716	\$911,810

**General Fund**

<b>Total Administrative Services</b>	<b>\$1,567,902</b>	<b>\$1,619,917</b>	<b>\$1,911,067</b>
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**Administrative Services: Recreation Division**

The Branson Parks & Recreation Division is responsible for the oversight of 15 separate park locations, ranging from small neighborhood parks to large wilderness areas. All together, these parks encompass more than 265 acres within the City and provide open green space and recreational opportunities for residents and visitors alike.

## Recreation Fund

## Expense Schedule

Recreation Expenditures By Program	2006 Actual	2007 Budget	2008 Budget
Lakefront RV Park	\$215,915	\$224,866	\$246,370
Community Center	\$84,327	\$75,371	\$81,117
Swimming Pool	\$122,996	\$108,336	\$117,288
Swim Team	\$6,409	\$9,174	\$10,038
Golf Course	\$87,362	\$77,926	\$87,501
Park Programs			
Adult Basketball	\$17,364	\$17,836	\$18,329
Adult Volleyball	\$10,691	\$8,873	\$10,636
Adult Softball	\$76,333	\$52,837	\$52,912
Tennis	\$10,941	\$9,810	\$9,135
Youth Baseball	\$37,015	\$45,033	\$47,159
Youth Basketball	\$20,252	\$23,721	\$21,174
Youth Soccer	\$36,765	\$27,849	\$21,778
Youth Volleyball	\$10,133	\$4,106	\$8,138
Adult Football	\$0	\$3,426	\$2,790
Recreation Complex	\$586,249	\$583,672	\$620,919
Rec/Plex Concessions	\$0	\$87,301	\$126,109
Rec/Plex Tournaments	\$0	\$7,825	\$10,592
Day Camp	\$58,356	\$53,976	\$55,202
Administration	\$212,337	\$193,986	\$268,859
Park Maintenance			
Epps Park	\$600	\$700	\$758
Sunset Park	\$11,170	\$15,971	\$17,748
Cemetary	\$10,000	\$15,116	\$16,413
Parnell Park	\$6,130	\$7,373	\$14,161
Branson North	\$6,750	\$8,687	\$9,405
North Beach	\$8,500	\$9,800	\$39,072
Cantwell Park	\$8,110	\$11,581	\$12,561
Murphy Park	\$9,600	\$14,913	\$15,424
Old School Park	\$9,945	\$14,101	\$15,081
Jack Justus Park	\$1,700	\$1,893	\$2,055
Stockstill Park	\$83,661	\$94,490	\$104,133
Alexander Park	\$17,550	\$36,621	\$42,563
Wilderness Park	\$2,000	\$2,617	\$2,611
John Nygard Park	\$7,050	\$9,596	\$10,378
Caudill Park	\$6,500	\$6,550	\$7,045
Recreation	\$1,782,711	\$1,865,933	\$2,125,454

## Recreation Fund

<b>Total Administrative Services</b>	<b>\$1,782,711</b>	<b>\$1,865,933</b>	<b>\$2,125,454</b>
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## Personnel Schedule

	2006 Actual	2007 Budget	2008 Budget
City Clerk	1	1	1
Archivist	0	0	0
Office Assistant I	1	2	2
Deputy City Clerk	1	1	1
Office Assistant II	3	3	4
Office Assistant III	4	4	4
CIS Supervisor	1	1	1
LAN Technician	1	2	2
Health Officer	1	1	1
Animal Control Officer	0	0	1
EHS II Part Time	0	0	1
Environmental Health Specialist	7	7	7
Compliance Inspector I	1	1	1
Pool Inspector - PT	0	0	0
Communications Director	1	1	1
Parks Director	1	1	1
Recreation Specialist II	3	3	3
Pool Manager/Seasonal	1	1	1
Pool Technician	0	0	1
Lifeguard - Seasonal	24	24	24
Swim Team - Seasonal	2	2	2
Community Center Aide - PT	3	3	3
Front Desk Clerk	0	0	2
Golf Course Attendants - PT	4	4	4
Campground Operator	2	2	2
Substitute Campground Operator	4	4	4
Maintenance Worker I	3	4	4
Maintenance Worker - PT	0	0	0
Seasonal Laborer	3	4	4
Concessionaires - PT	20	30	30
Office Assistant I - PT	4	3	4
Supervisor I	2	2	2
Intern	2	3	3
Day Camp Director	1	1	1
Day Camp Assistant Director	1	1	1
Day Camp Staff	12	12	12
Day Camp Staff Part Time	0	0	2
<b>Total Administrative Services Personnel</b>	<b>114</b>	<b>128</b>	<b>135</b>

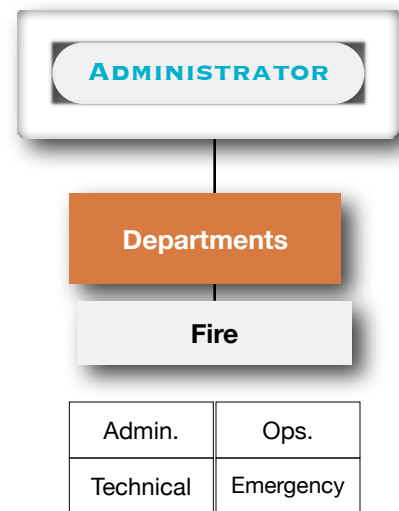
## Departmental Budgets: Fire Department

### Budget Summary

The Branson Fire Department is comprised of four (4) divisions: Administration, Operations Technical Services and Emergency Management Divisions. City growth and other factors have created an average annual increase in emergency alarms in excess of the national average, which is ten percent (10%). This requires an upward adjustment for certain items in the budget, including the Firemen's Fund, which compensates our volunteer firefighters.

### Fire Department Goals:

- ◆ STAFFING/GROWTH – Strategically locate future fire stations with staffing to meet the needs of the community.
- ◆ APPARATUS – Maintain community and fire department needs through consistent apparatus design, capabilities and equipment.
- ◆ TECHNOLOGY – Stay advanced in all new technology and “good ideas”.
- ◆ COMMUNICATIONS – Continue improvements in all forms of fire department communications.
- ◆ PROJECT IMPACT – Build a disaster resistant community.
- ◆ TRAINING – Provide educational opportunities and resources that meet or establish a higher standard.
- ◆ COMMUNITY RELATIONS – Promote a proactive partnership with the community through safety education and customer service.
- ◆ Maintain progressive growth and maintenance of the fire department facilities and equipment



*Mission Statement: Committed to providing prompt and reliable fire and life safety services to the citizens of Branson, promote an environment that encourages innovation and creativity from within, and maintain a positive relationship with the public.*

## General Fund

## Expense Schedule

<b>Fire Department Expenditures By Object</b>	<b>2006 Actual</b>	<b>2007 Budget</b>	<b>2008 Budget</b>
Personal Services	\$1,872,905	\$2,014,162	\$2,237,162
Contractual Services	\$309,386	\$325,948	\$440,204
Commodities	\$89,671	\$102,775	\$119,135
Equipment Expenditure	\$1,500	\$18,965	\$20,245
<b>Total Fire Department</b>	<b>\$2,273,462</b>	<b>\$2,461,850</b>	<b>\$2,816,746</b>

## General Fund

## Expense Schedule

<b>Fire Department Expenditures By Division</b>	<b>2006 Actual</b>	<b>2007 Budget</b>	<b>2008 Budget</b>
Administration/Planning	\$58,029	\$58,515	\$66,034
Admin./ Support Services	\$126,891	\$146,975	\$182,452
Suppression	\$1,300,177	\$1,445,488	\$1,614,432
Training	\$296,109	\$300,694	\$342,491
EMS	\$168,601	\$172,075	\$193,856
Hazmat Response	\$21,525	\$23,926	\$27,191
Prevention/Training	\$3,830	\$3,639	\$33,653
Prevention/Investigation	\$1,296	\$1,655	\$13,070
Plan Review/Inspection	\$155,284	\$157,943	\$179,009
Public Education	\$98,963	\$101,208	\$115,880
Emergency Warning System	\$8,700	\$9,919	\$10,948
Emergency Planning	\$12,212	\$17,692	\$13,489
Disaster Exercise	\$21,845	\$22,121	\$24,241
 Fire Department	 \$2,273,462	 \$2,461,850	 \$2,816,746

**Administrative Division**

The Fire Department Administration Division provides direct support to the operations and technical services divisions of the department. This includes acquisition of apparatus, equipment and building facilities. Fire administration establishes minimum personnel requirements, job descriptions, develops testing standards, coordinates the hiring and promotional process, and conducts performance evaluations. This division also maintains all records, files and research data, and assists the prevention division in development and implementation of new codes. The administration develops the annual budget and oversees all department expenditures. In addition, the administration is directly responsible for the emergency management division, overseeing disaster preparedness requirements for the entire City.

General Fund	Expense Schedule		
Administration	2006 Actual	2007 Budget	2008 Budget
Expenditures By Program			
Administration	\$184,920	\$205,490	\$248,486

**Operations Division**

The Fire Department Operations Division is charged with protection of life and property and is responsible for fire suppression, emergency medical services, rescue, salvage and hazardous materials spills. Personnel in this division maintain a high level of skill and competency through aggressive training on equipment, new techniques and performance standards. The Fire operations division supports the technical services division through regular inservice company inspections of commercial buildings, development of pre-fire plans and assisting in numerous public relations programs and life safety training. Personnel in this division also maintain City fire hydrants on an annual program of weeding and painting. In addition, operations personnel are responsible for routine and preventive maintenance of all department facilities, apparatus and equipment.

General Fund	Expense Schedule		
Operations	2006 Actual	2007 Budget	2008 Budget
Expenditures By Program			
Suppression	\$1,300,177	\$1,445,488	\$1,614,432
Training	\$296,109	\$300,694	\$342,491
EMS	\$168,601	\$172,075	\$193,856
Hazmat Response	\$21,525	\$23,926	\$27,191
Operations	\$1,786,412	\$1,942,183	\$2,177,970



**Technical Services Division**

The Fire Technical Services Division is responsible for fire investigation of all accidental and incendiary fires, fire code inspections including new and existing commercial properties, special use permits such as tents and blasting, occupancy inspections for new business licenses, plan review of all construction to insure compliance with fire codes and referenced standards for fire and life safety issues, and public education programs involving all age groups including commercial properties, civic groups and area schools.

General Fund	Expense Schedule		
Technical Services	2006 Actual	2007 Budget	2008 Budget
Expenditures By Program			
Training	\$3,830	\$3,639	\$33,653
Investigation	\$1,296	\$1,655	\$13,070
Plan Review/Inspection	\$155,284	\$157,943	\$179,009
Public Education	\$98,963	\$101,208	\$115,880
Technical Services	\$259,373	\$264,445	\$341,612

**Emergency Management Division**

The Emergency Management Division is directly charged with all disaster preparedness matters for the City. This includes development and updating City multi-hazard functional disaster plans; establishing emergency operation centers; providing on-going disaster training for all city staff; maintaining current resource and emergency contact lists; and planning and conducting disaster exercises. In addition, the emergency management division is responsible for maintaining the City storm warning system which includes planning and installation of new sirens when needed, preventive maintenance on existing sirens and conducting regular tests of the warning system. This division also coordinates the Project Impact Program, developing mitigation projects and developing response guidelines for defense against terrorist attacks.

General Fund	Expense Schedule		
Emergency Management	2006 Actual	2007 Budget	2008 Budget
Expenditures By Program			
Emergency Warning System	\$8,700	\$9,919	\$10,948
Emergency Planning	\$12,212	\$17,692	\$13,489
Training/Disaster Exercise	\$21,845	\$22,121	\$24,241
Emergency Management	\$42,757	\$49,732	\$48,678

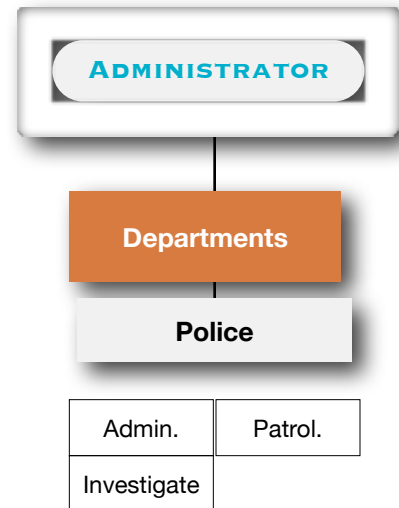
## Personnel Schedule

	2006 Actual	2007 Budget	2008 Budget
Fire Chief	1	1	1
Division Chief/Operations	1	1	1
Division Chief/Technical Services	1	1	1
Office Assistant III	1	1	1
Captain	9	9	9
Fire Prevention Officer	0	1	1
Engineer	9	9	9
Firefighter	12	12	12
Fire Training Officer	1	1	1
Volunteer Firefighter	35	35	35
<b>Total Fire Department Personnel</b>	<b>70</b>	<b>71</b>	<b>71</b>

## Departmental Budgets: Police

### Budget Summary

The Police Department is comprised of four (4) divisions: Administration, Operations/Patrol, Investigations and Support Services. All divisions work independently and collectively to ensure and promote the safety and protection of residents and visitors to the city of Branson. While enforcement is a major function of law enforcement, the Branson Police Department also offers a pro-active approach to crime and community safety by offering safety seminars and citizen awareness training. The overall goal of the department is to help build a safe community for our residents and visitors.



### Police Department Goals:

- ◆ Provide department supervisors with the chance to grow by making leadership training available.
- ◆ Implement bicycle registration program for the community.
- ◆ Continue to distribute Child Identification Kits (DNA) to children and parents in the area. Develop additional and secondary instructors for in-service and in-House Academy Training to take advantage of the varied experience of the Operations Division and to minimize the impact of in-service training on the work schedule.
- ◆ Develop a citizen based seminar with local businesses on how to handle check and credit card fraud.

### General Fund

### Expense Schedule

Police Department Expenditures By Object	2006 Actual	2007 Budget	2008 Budget
Personal Services	\$2,679,234	\$2,710,692	\$3,206,761
Contractual Services	\$367,402	\$417,559	\$440,358
Commodities	\$126,270	\$148,390	\$180,586
Equipment Expenditure	\$4,200	\$12,500	\$33,700
<b>Total Police Department</b>	<b>\$3,177,106</b>	<b>\$3,289,141</b>	<b>\$3,861,405</b>



*Mission Statement: The Branson Police Department will strive to provide protection and service to all residents and visitors in the City of Branson, with the utmost concern, professionalism and consideration for all.*

General Fund	Expense Schedule		
Police Department Expenditures By Division	2006 Actual	2007 Budget	2008 Budget
Patrol	\$1,713,026	\$1,925,400	\$2,258,509
Investigations	\$269,539	\$216,249	\$292,750
Support Services	\$842,972	\$893,608	\$999,149
Administration	\$351,569	\$253,884	\$310,997
Police Department	\$3,177,106	\$3,289,141	\$3,861,405

***Operations/Patrol Division***

The Operations/Patrol Division responds to all calls for service, both emergency and non-emergency. The division patrols all areas of the City, both by vehicle and by foot patrol, serves warrants and apprehends suspects, directs traffic as needed and enforces traffic rules and regulations. It investigates vehicle accidents and completes reports. It conducts investigations of crime reports, suspicious persons, missing persons, processes prisoners, appears in court proceedings as required, and participates in special assignments as delegated by administration.

General Fund	Expense Schedule		
Patrol Expenditures By Program	2006 Actual	2007 Budget	2008 Budget
Patrol	\$1,713,026	\$1,925,400	\$2,258,509

***Investigation Division***

The Investigations Division conducts follow-up investigations on all cases requiring the same; the division is responsible for major crime scenes and the subsequent investigation of the same. The division plans and executes crime prevention programs as well as those designed to detect and apprehend suspects and to protect and recover property. The division works with outside agencies in investigating related cases and executing the apprehension of suspects.

General Fund	Expense Schedule		
Investigations	2006 Actual	2007 Budget	2008 Budget
Expenditures By Program			
Investigations	\$269,539	\$216,249	\$292,750

### Support Services Division

The Support Services section carries many different responsibilities within the police department. The Special Services Division performs a variety of support functions including bailiff duties for the Branson Municipal Court and operating the city jail, which consists of care of inmates, maintaining the booking area of the jail and the transporting of inmates when needed. Support Services is also responsible for the supervision of all evidence collected, insuring that all is handled in accordance with State Statute and processed by the Crime Lab as needed. This area also includes the duties of the parking enforcement officers. Also within Support Services is the communications section. Communications is responsible for handling all non-emergency and incoming 911 calls and dispatching officers and firemen as needed. They also operate the MULES/NCIC computer terminal and monitor all officers on duty. The Records section is also within the Support Services Division of the police department. They are responsible for storing, retrieving, copying and transferring police reports as allowed and required by the Sunshine Law. Community Relations, also within Support Services, is responsible for teaching the Drug Abuse Resistance Education (D.A.R.E.) program in the Branson and Kirbyville school districts. They also assist with business licensing enforcement, and work to increase public awareness by teaching seminars such as Surviving Armed Robbery and Dealing with Irate Customers. The Training section within Support Services conducts departmental training programs and ensures that all commissioned officers maintain certification as required. Also within Support Services, the S.O.S. Team (Special Operations Squad) is maintained, led and supervised by the department training supervisor.

General Fund	Expense Schedule		
Support Services	2006 Actual	2007 Budget	2008 Budget
Expenditures By Program			
Communications	\$474,170	\$464,768	\$481,378
Community Relations (DARE)	\$127,546	\$183,035	\$188,599
Training	\$57,188	\$59,238	\$128,026
S.O.S.	\$24,637	\$25,523	\$48,631
Court Services	\$16,549	\$17,176	\$56,539
Jail	\$45,746	\$39,150	\$10,952
Evidence	\$38,741	\$19,645	\$3,477
Parking	\$58,395	\$93,866	\$81,547
Support Services	\$842,972	\$893,608	\$999,149

**Administration Division**

The Administration Division is responsible for the overall operation of the Police Department. It is responsible for all personnel activities, including discipline, safety, conduct, work performance, assignment, selection and promotion of all the employees of the department. The administration is responsible for the maintenance of all police records, establishing case files for the department, etc. The division prepares and administers the annual operating budget for the police department.

**General Fund****Expense Schedule**

<b>Administration</b>	<b>2006 Actual</b>	<b>2007 Budget</b>	<b>2008 Budget</b>
<b>Expenditures By Program</b>			

Administration	\$351,569	\$253,884	\$310,997
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**Personnel Schedule**

	<b>2006 Actual</b>	<b>2007 Budget</b>	<b>2008 Budget</b>
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Police Chief	1	1	1
Assistant Chief	1	1	1
Captain	3	3	3
Lieutenant	3	3	3
Sergeant	5	5	5
Corporal	6	6	6
Police Officer	23	23	25
Dispatcher I	8	8	8
Dispatcher II	1	1	1
Supervisor I	1	1	1
Office Specialist	1	1	1
Parking Control Officer	2	2	2
Office Assistant III	1	1	1
Office Assistant II	1	1	1

<b>Total Police Department Personnel</b>	<b>57</b>	<b>57</b>	<b>59</b>
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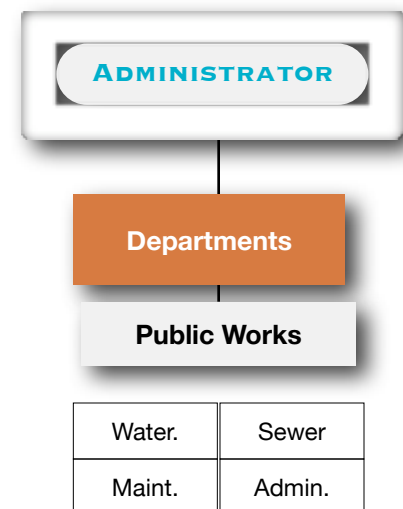
## Departmental Budgets: Public Works

### Budget Summary

Branson Public Works has the primary responsibility for operation and maintenance of the City's infrastructure including four (4) City water and sewer treatment facilities, the City's sewer collection system and water distribution system. The division also does routine maintenance and repair of City vehicles, parks, right-of-ways, streets and City buildings. The department is made up of seventy-three (73) full time employees and eleven (11) seasonal employees.

### Public Works Department Goals:

- ◆ Enhance customer service by continuing professional training opportunities for employees in the areas of computers, project management training, customer service, safety, and good management practices.
- ◆ Expand business and citizen involvement in environmental efforts to increase recycling, promote water conservation and participate in the Environmental Challenge program.
- ◆ Optimize the work climate by supporting and promoting Branson's organizational values and providing leadership, management and team development training.
- ◆ Work toward lowering the city's ISO rating by continued upgrading the water system.
- ◆ Pursue alternatives to efficiently dispose of bio-solids from wastewater treatment plant.
- ◆ Continue local litter prevention and pick-up efforts and gather support for area-wide affiliation with Keep America Beautiful.
- ◆ Ensure the City's long-term ability to provide recycling services to citizens by continuing processing of newspaper, magazines, cardboard, plastics, glass and aluminum and marketing the same to bring maximum revenue back to the program.
- ◆ Complete remaining curb and guttering projects in a timely manner.



*Mission Statement: We, the Public Works team will provide safe, courteous, professional customer service with pride and accountability for the people who live, work and visit in Branson. We do this with an environmentally sensitive conscience to benefit the community.*

## General/Transportation Fund

## Expense Schedule

<b>Public Works Expenditures By Object</b>	<b>2006 Actual</b>	<b>2007 Budget</b>	<b>2008 Budget</b>
Personal Services	\$1,011,267	\$1,111,178	\$1,211,654
Contractual Services	\$756,652	\$1,523,679	\$1,622,108
Commodities	\$155,350	\$225,435	\$255,289
Equipment Expenditure	\$40,000	\$133,900	\$152,650
<b>Total Public Works</b>	<b>\$1,963,269</b>	<b>\$2,994,192</b>	<b>\$3,241,701</b>

**Facilities Maintenance Division**

The Facilities Maintenance Division includes the program areas of Facilities, Park Maintenance, Street Maintenance and Building Maintenance. It provides custodial services and repair and maintenance of City buildings and facilities, including City Hall, City campground, public restrooms, City parks, ball fields, and City golf course. Repair and maintenance of all City streets, right-of-ways and storm drainage is performed by this division. Routine vehicle and heavy equipment maintenance for the City is provided by the City garage. The City operates a recycling center as part of this division.

## General Fund

## Expense Schedule

<b>Facilities Maintenance Expenditures By Program</b>	<b>2006 Actual</b>	<b>2007 Budget</b>	<b>2008 Budget</b>
Grounds Maintenance			
<i>Campgrounds</i>	\$90,996	\$93,755	\$100,793
<i>Right-of-Way</i>	\$59,245	\$64,169	\$66,458
<i>Park Grounds</i>	\$205,620	\$230,704	\$246,664
<i>Golf Course</i>	\$18,739	\$5,581	\$6,068
<i>Public Building Grounds</i>	\$82,846	\$463,054	\$585,455
Building Maintenance			
<i>City Hall</i>	\$182,050	\$211,462	\$221,014
<i>Recycling Center</i>	\$79,293	\$87,097	\$87,164
<i>Construction - Remodeling</i>	\$103,663	\$102,938	\$112,464
<i>Community Center</i>	\$8,655	\$9,121	\$11,866
<i>Campgrounds</i>	\$3,203	\$3,559	\$3,758
<b>Facilities Maintenance</b>	<b>\$834,310</b>	<b>\$1,271,440</b>	<b>\$1,441,704</b>



## Transportation Fund

## Expense Schedule

Street Maintenance Expenditures By Program	2006 Actual	2007 Budget	2008 Budget
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## Street Maintenance

Street

\$1,012,216

\$1,597,822

\$1,663,940

Garage

\$117,067

\$124,930

\$136,057

## Street Maintenance

\$1,129,283

\$1,722,752

\$1,799,997

<b>Total Public Works</b>	<b>\$1,963,593</b>	<b>\$2,994,192</b>	<b>\$3,241,701</b>
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## Personnel Schedule

	2006 Actual	2007 Budget	2008 Budget
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Superintendent

1

1

1

Supervisor II

1

1

1

Equipment Operator

4

4

4

Maintenance Worker III

1

1

1

Maintenance Worker II

7

7

7

Maintenance Worker I

0

1

1

Utility Worker I

2

2

2

Utility Worker II

1

1

1

Master Mechanic

2

2

2

Engineering Tech I

1

1

1

Office Assistant II

1

1

1

Environ Code Services Officer

1

1

1

Greenskeeper - PT

0

0

0

Horticulturist

1

1

1

Seasonal - PT

8

8

8

<b>Total Public Works Personnel</b>	<b>31</b>	<b>32</b>	<b>32</b>
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**Water & Sewer Divisions**

<b>Water - Sewer Fund</b>	<b>Expense Schedule</b>		
<b>Water &amp; Sewer Expenditures By Object</b>	<b>2006 Actual</b>	<b>2007 Budget</b>	<b>2008 Budget</b>
Personal Services	\$2,394,138	\$2,557,126	\$2,722,600
Contractual Services	\$1,269,644	\$1,723,247	\$1,942,700
Commodities	\$519,754	\$625,127	\$657,461
Debt Service	\$107,940	\$64,605	\$73,180
Non-Cash Expenditures	\$2,742,615	\$2,900,000	\$2,977,000
<b>Total Water &amp; Sewer</b>	<b>\$7,034,091</b>	<b>\$7,870,105</b>	<b>\$8,372,941</b>

**Water Division**

The Water Division is the primary supplier of drinking water for the City of Branson. The Water Division provides an adequate supply of water for residential, commercial and industrial consumers' daily needs, as well as additional water to meet emergency needs for fire protection. Water quality is continuously measured to comply with federal and state regulations designed to ensure public health and to protect the environment.

**Sewer Division**

The Sewer Division collects and treats wastewater to federal and state standards prior to discharge to Lake Taneycomo and also provides for biosolids management, and administers pollution prevention programs.

<b>Water - Sewer Fund</b>	<b>Expense Schedule</b>		
<b>Water &amp; Sewer Expenditures By Program</b>	<b>2006 Actual</b>	<b>2007 Budget</b>	<b>2008 Budget</b>
Water	\$2,568,090	\$2,723,487	\$2,909,376
Sewer	\$3,832,844	\$4,550,660	\$4,813,696
Administration	\$633,157	\$595,958	\$649,869
<b>Water &amp; Sewer</b>	<b>\$7,034,091</b>	<b>\$7,870,105</b>	<b>\$8,372,941</b>

## Personnel Schedule

	2006 Actual	2007 Budget	2008 Budget
Water Treatment			
<i>Supervisor</i>	1	1	1
<i>Plant Operator</i>	8	8	8
<i>Maintenance Worker</i>	1	1	1
Water Distribution			
<i>Superintendent</i>	1	1	1
<i>Supervisor</i>	1	1	1
<i>Safety Specialist</i>	1	1	1
<i>Equipment Operator</i>	1	1	1
<i>Maintenance Worker</i>	4	4	4
<i>Engineering Tech</i>	1	1	1
<i>Temporary Maintenance Worker</i>	1	1	1
Wastewater Treatment			
<i>Supervisor</i>	1	1	1
<i>Plant Operator</i>	8	8	8
<i>Maintenance Worker</i>	2	3	3
<i>Equipment Operator</i>	3	3	3
<i>Lab Technician</i>	1	1	1
<i>Electrician</i>	1	1	1
<i>Assistant Electrician</i>	1	1	1
<i>Office Assistant</i>	1	1	1
Wastewater Collection			
<i>Supervisor</i>	1	1	1
<i>Maintenance Worker</i>	5	5	5
Public Works Administration			
<i>Public Works Director</i>	1	1	1
<i>Division Heads</i>	2	2	2
<i>Office Specialist</i>	1	1	1
<i>Office Assistant</i>	2	2	2
<b>Total Water &amp; Sewer Personnel</b>	<b>50</b>	<b>51</b>	<b>51</b>

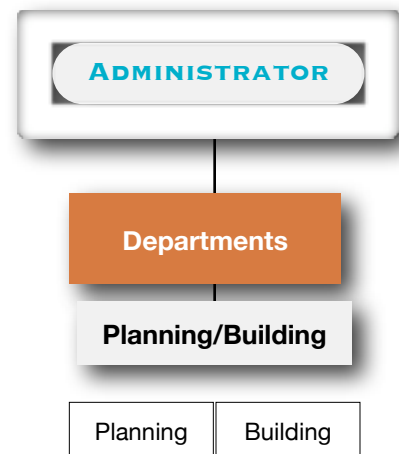
## Departmental Budgets: Planning & Building

### Budget Summary

The Planning and Building Department for the City consists of two divisions: Planning Division and Building Division. Within each Division, there are 'sub-divisions' that specialize in specific areas to assist the public with their needs which include landscape regulations, code enforcement and signs, land use planning, plan review and construction inspection.

#### Planning & Building Department Goals:

- ◆ Work with developers to help establish viable locations for housing by completion of the Branson Housing Study.
- ◆ Promote conservation of development sites and prevent silt and runoff problems by adoption of the Land Preservation Ordinance.
- ◆ Maintain or improve our ISO rating.
- ◆ Facilitate fair and consistent building procedures, and ensure that contractors stay current with changes in the model codes by establishment of a voluntary building certification testing for contractors.
- ◆ Increase certification and testing of departmental personnel to ensure quality professional staff by achieving annual and five year goals for each staff member.
- ◆ Provide a higher quality of life through parkland and open space, and update the Landscape Ordinance.
- ◆ Protect our water quality and environment by continuing with the annexation of subdivisions involved in City/County sewer projects.
- ◆ Build upon the new paradigms introduced during the "Through the Customers Eyes" program to increase overall office efficiency by becoming more customer-friendly.
- ◆ Meet regularly with contractors and design professionals to find better ways to improve customer service.



*Mission Statement: As the development and enforcement agency for all codes related to building, planning and zoning, the Planning and Building Department is dedicated to better customer service through a renewed commitment to being firm, fair, consistent, cooperative partners, when serving the citizens of Branson. Committed to providing leadership in developing, implementing, and facilitating the City's policies, goals, objectives, and values in recognition and in response to diverse staff and community needs.*

General Fund		Expense Schedule		
Planning & Building Expenditures By Object		2006 Actual	2007 Budget	2008 Budget
Personal Services		\$548,444	\$676,268	\$740,022
Contractual Services		\$124,233	\$106,793	\$116,506
Commodities		\$24,400	\$26,950	\$27,250
Equipment Expenditures		\$5,000	\$5,000	\$30,121
<b>Total Planning &amp; Building</b>		<b>\$702,077</b>	<b>\$815,011</b>	<b>\$913,899</b>

### ***Planning Division***

The duties and responsibilities for the Planning Division are widespread. There are basically three sub-divisions within the Planning Division. They are Landscape Administration, Code Enforcement and Signs, and Planning.

*Landscape Administration:* This sub-division handles the day-to-day enforcement of the Landscape Ordinance. Staff handle the landscape permits, plan review for landscape and land disturbance permits, work with developers, architects, etc., to encourage understanding of the ordinance, maintains the tree deposit that is associated with a landscape permit, verifies tree assessments, offers advice to residents, businesses and the city on health and care of trees, do community awareness programs, ensures that the city follows guidelines for Tree City USA and other criteria set by the state, and work with community groups on plantings and flower beds around the community.

*Code Enforcement and Signs:* This sub-division handles the day-to-day enforcement of the Sign Ordinance and verifies any complaints dealing with the Zoning Ordinance. The sub-division has to review each permit and ensure it complies with the ordinance. They also handle temporary banner permits and maintain the log. Code enforcement will look into any complaints taken and if not in compliance with the code, and will work with the property owner to encourage compliance.

*Planning:* The sub-division handles the day-to-day operation of the entire department. It handles the "walk-in" traffic and telephone calls regarding the code and zoning. It handles the updating of the Master Plan, annexations, zoning requests, special use requests, special event permits, and other requests from the Board of Aldermen, Planning and Zoning Commission and Board of Adjustment.

**Building Division**

There are two sub-divisions within the Building Division. They are plan review and construction inspection.

*Construction inspection* enforces the minimum standards adopted by the Board of Aldermen for construction inside the city limits of Branson. These standards regulate construction from a public safety, health and welfare aspect. The construction inspection subdivision also works to secure safety to life and property from all hazards incident to the occupancy of building structures or premises.

*Plan Review* checks submitted drawings from professional architects and engineers to verify code compliance. All aspects of the building or construction process are reviewed from the footing and foundations to the roofing. The primary focus is also for the safety of life from fire and the ability for building occupants to exit a structure in cases of emergency.

General Fund	Expense Schedule		
Planning & Building	2006 Actual	2007 Budget	2008 Budget
Expenditures By Program			
Administration	\$204,062	\$218,856	\$250,951
Planning			
<i>Planning &amp; Zoning</i>	\$121,317	\$195,201	\$157,461
<i>Landscaping</i>	\$63,186	\$66,588	\$71,406
<i>Sign Section</i>	\$24,508	\$13,405	\$20,166
Building			
<i>Plan Review</i>	\$57,819	\$147,223	\$175,782
<i>Code Enforcement</i>	\$64,094	\$59,657	\$69,168
<i>Inspections</i>	\$166,041	\$112,831	\$167,715
<i>Property Maintenance</i>	\$1,050	\$1,250	\$1,250
Planning & Building	\$702,077	\$815,011	\$913,899

## Personnel Schedule

	2006 Actual	2007 Budget	2008 Budget
Director of Planning/Building	1	1	1
Assistant Director	1	1	1
Office Specialist	1	1	1
Supervisor	1	0	0
Engineering Technician I	0	1	1
Engineering Technician II	3	4	4
Compliance Inspector	1	1	1
Planning Aide	1	1	1
Forester	1	1	1
Office Assistant I	0	1	1
Office Assistant II	1	1	1
Intern	1	1	1
<b>Total Planning &amp; Building Personnel</b>	<b>12</b>	<b>14</b>	<b>14</b>

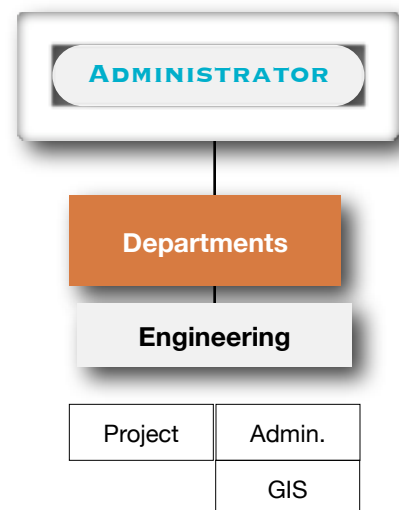
## Departmental Budgets: Engineering

### Budget Summary

The Engineering Department is responsible for the design and construction of the City's large capital projects including major infrastructure improvements such as water lines, sewers, and roads. The department also provides the in-house engineering services for all departments, which includes traffic studies, mapping and long range planning.

#### Engineering Department Goals:

- ◆ Complete the necessary infrastructure portions of the Branson Landing project.
- ◆ Initiate construction of the Epps Road Extension project from Roark Valley Road to Fall Creek Road.
- ◆ Initiate the construction of the Recreation Center and the infrastructure to serve the project.
- ◆ Manage the Bee Creek Sewer project utilizing State loans and County funds.
- ◆ Continue the enhancement of regional data collection and use by assisting Taney County with expansion of the County-wide GIS system.



*Mission Statement: The Engineering Department will utilize our technical, digital, geographical and scientific expertise to enhance the efficiency of City operations, maximize the quality of projects, minimize expenditures, protect the environment and ensure the safety and quality of life of our citizens and visitors.*



## General Fund

## Expense Schedule

Engineering Expenditures By Object	2006 Actual	2007 Budget	2008 Budget
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Personal Services	\$510,609	\$528,668	\$582,836
Contractual Services	\$94,462	\$98,275	\$97,620
Commodities	\$15,365	\$18,395	\$21,798
Equipment Expenditures	\$3,600	\$3,600	\$5,450

<b>Total Engineering</b>	<b>\$624,036</b>	<b>\$648,938</b>	<b>\$707,704</b>
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## General Fund

## Expense Schedule

Engineering Expenditures By Program	2006 Actual	2007 Budget	2008 Budget
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Administration	\$213,269	\$242,970	\$273,032
Project Management	\$236,242	\$233,362	\$247,840
GIS	\$174,525	\$172,606	\$186,832
Engineering	\$624,036	\$648,938	\$707,704

**Project Management Division**

The Project Management Division of the Engineering Department is responsible for the daily inspection and coordination of on-going capital projects and infrastructure improvements. The division also manages the review and inspection of private development projects when they impact public property or require engineering expertise to monitor. Other duties include traffic studies, easement negotiations and coordination with MoDOT and other agencies.

## General Fund

## Expense Schedule

Project Management Expenditures By Program	2006 Actual	2007 Budget	2008 Budget
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Project Management	\$236,242	\$233,362	\$247,840
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**GIS Division**

The GIS Division is responsible for the development, implementation and coordination of the City's Geographical Information system and computerized maps. Utilizing the specialized computer software and global positioning system apparatus, the division provides the detailed maps, studies, investigations and exhibits for citizens and the other City departments. As the system continues to improve, additional duties will evolve regarding long-range forecasts, trend analysis and economic development investigations.

General Fund		Expense Schedule		
GIS		2006 Actual	2007 Budget	2008 Budget
Expenditures By Program				
GIS		\$174,525	\$172,606	\$186,832

**Administration Division**

The Engineering Administration is responsible for the daily operations and oversight of the department. The Administration sets the long-term goals, prioritizes departmental objectives, and manages the departmental budget and capital project construction. The majority of the interdepartmental coordination and public and governmental relations are handled by the Administration as well as the in-house design work.

General Fund		Expense Schedule		
Administration		2006 Actual	2007 Budget	2008 Budget
Expenditures By Program				
Administration		\$213,269	\$242,970	\$273,032

## Personnel Schedule

	2006 Actual	2007 Budget	2008 Budget
City Engineer	1	1	1
Assistant City Engineer	1	1	1
Office Assistant III	1	1	1
GIS Coordinator	1	1	1
GIS Technician	1	1	1
Project Engineering Technician	3	3	3
Intern - PT	3	3	3
<b>Total Planning &amp; Building Personnel</b>	<b>11</b>	<b>11</b>	<b>11</b>

## Departmental Budgets: Human Resources

### Budget Summary

The role of the Human Resources Department is to establish and implement a program that encompasses the full range of employee services. These services include employee policies, benefits, training, classification and compensation, and recruitment. The Human Resources Department is also responsible for the City's Risk Management functions.

#### Human Resources Goals:

- ◆ To ensure equity and fairness for all employees, continuous monitoring of employee actions and an annual review of Personnel Manual and Employee Handbook will be completed.
- ◆ To ensure customer service excellence, employee participation and teamwork, the Branson Values Program will be continued.
- ◆ To ensure expertise and professionalism in our employees, an Employee Training Program will be continued.
- ◆ To ensure the hiring and maintenance of quality employees, the classification and pay plans and the employee benefit package will be reviewed and revised as necessary.



*Mission Statement: The Human Resource Department is committed to working together, listening, communicating, and striving for consistency and fairness in its decisions for all City Employees, citizens and visitors of this community.*

## General Fund

## Expense Schedule

Human Resources Expenditures By Object	2006 Actual	2007 Budget	2008 Budget
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Personal Services	\$180,223	\$188,334	\$204,594
Contractual Services	\$57,128	\$57,598	\$53,453
Commodities	\$17,100	\$17,100	\$18,000
Equipment Expenditure	\$2,500	\$2,500	\$1,500

<b>Total Human Resources</b>	<b>\$256,951</b>	<b>\$265,532</b>	<b>\$277,547</b>
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## General Fund

## Expense Schedule

Human Resources Expenditures By Program	2006 Actual	2007 Budget	2008 Budget
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Personnel Services	\$232,001	\$240,582	\$251,447
Employee Recognition/Value	\$14,450	\$14,450	\$13,600
City-Wide Training	\$10,500	\$10,500	\$12,500

Administrator	\$256,951	\$265,532	\$277,547
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## Personnel Schedule

	2006 Actual	2007 Budget	2008 Budget
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Personnel Director	1	1	1
Personnel Specialist II	1	1	1
Personnel Specialist I	1	1	1

<b>Total Administrator Personnel</b>	<b>3</b>	<b>3</b>	<b>3</b>
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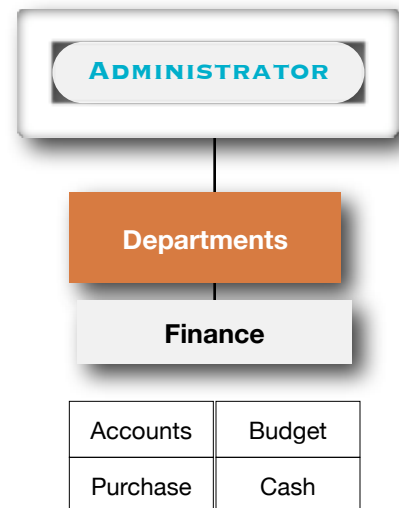
## Departmental Budgets: Finance

### Budget Summary

The Finance Department manages the financial transactions of the City, and provides various internal services for all departments. The Department is comprised of four divisions: (1) Accounts and Reports which consists of accounting, auditing, reporting, payroll, accounts payable, management of debt service, and responsibility for city assets, (2) Budget, both capital & operating, (3) Cash Management, which is responsible for all cash intake for the city, including utility billing, tourism tax, business licenses, and management of cash assets and investments, and (4) Purchasing, which is responsible to administer the city's procurement process.

### Finance Department Goals:

- ◆ Provide professional administration and management of the city's financial systems and resources, ensuring compliance with all regulations and codes.
- ◆ Provide prompt, competent, customer friendly service to all citizens, employees and vendors in their transactions with the city.
- ◆ Optimize the use of all city resources by providing accurate accounting for all city assets and maximizing return on investment of idle funds.
- ◆ Implement accounting procedures in compliance with all GASB pronouncements.
- ◆ Provide the city with accurate up-to-date financial information and analysis, to assist decision makers with their processing of issues.



*Mission Statement: The Finance Department is committed to responsible stewardship of all city resources through effective financial management and internal control, assuring the City of Branson the highest level of financial stability possible. The Department is dedicated to equal and fair treatment of all customers, and professional administration of all transactions.*

## General Fund

## Expense Schedule

Finance	2006 Actual	2007 Budget	2008 Budget
<b>Expenditures By Object</b>			

Personal Services	\$544,265	\$565,255	\$606,583
Contractual Services	\$117,053	\$116,979	\$122,976
Commodities	\$19,100	\$17,325	\$18,042
Equipment Expenditures	\$2,050	\$1,900	\$1,900

<b>Total Finance</b>	<b>\$682,468</b>	<b>\$701,459</b>	<b>\$749,501</b>
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## General Fund

## Expense Schedule

Finance	2006 Actual	2007 Budget	2008 Budget
<b>Expenditures By Program</b>			

Accounts & Reports	\$234,248	\$203,169	\$210,885
Budget	\$105,869	\$119,316	\$109,050
Purchasing	\$102,016	\$106,816	\$85,237
Cash Management	\$240,335	\$272,158	\$344,329

Finance	\$682,468	\$701,459	\$749,501
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**Accounts & Reports Division**

The Division of Accounts and Reports is responsible for general accounting and reporting, auditing, safeguarding city assets, and management of accounts payable. In addition, the division coordinates the Debt and Capital Improvement program. It is managed by the Finance Director who advises the City Administrator and Assistant City Administrator on accounting and auditing matters, and provides financial statements to administrative officials. The divisions' goal is the continued improvement of accounting systems and financial information, to ensure internal control against waste, inefficiency and financial infidelity; and to assure that interested parties are better informed about the City's programs costs and operation in a timely manner.

## General Fund

## Expense Schedule

Accounts & Reports	2006 Actual	2007 Budget	2008 Budget
<b>Expenditures By Program</b>			

Accounts & Reports	\$234,248	\$203,169	\$210,885
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**Budget Division**

The Budget Division is responsible for the development of the City's annual operating and capital budgets. The division works with the administration, legislative body, and departments to develop, implement and manage the city's budgets. The divisions' goals include continued improvement of the budget process strengthening reliance on program cost information; to streamline the process, ensuring efficiencies are realized and controls are in place to monitor budget compliance.

General Fund		Expense Schedule		
Budget		2006 Actual	2007 Budget	2008 Budget
Expenditures By Program				
Budget		\$105,869	\$119,316	\$109,050

**Purchasing Division**

The Purchasing Division was established to assist all city departments in the procurement of goods and services, provide for central control and conformity, and assure compliance with all city codes as well as all other procurement rules and regulations.

General Fund		Expense Schedule		
Purchasing		2006 Actual	2007 Budget	2008 Budget
Expenditures By Program				
Purchasing		\$102,016	\$107,275	\$85,237

**Cash Management Division**

The Cash Management Division is responsible for all revenue management and cash investment activities. The revenue management function includes: collection and distribution of all city revenue, including vendor and payroll disbursements; development and maintenance of collection procedures and systems, daily cash reports; preparation of bank deposits, including all collections of utility payments, tourism tax and licensing payments. The division is responsible for maintaining cash position and administering investments of all funds including pooled and designated funds as required, and for projecting cash balances.



## General Fund

## Expense Schedule

Cash Management Expenditures By Program	2006 Actual	2007 Budget	2008 Budget
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Cash Management	\$240,335	\$272,158	\$344,329
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## Personnel Schedule

	2006 Actual	2007 Budget	2008 Budget
Finance Director	1	1	1
Senior Accountant	1	1	1
Staff Accountant	1	1	1
Purchasing Agent	1	1	1
Accounting Specialist II	5	5	5
Accounting Specialist I	0	0	0
<b>Total Finance Personnel</b>	<b>9</b>	<b>9</b>	<b>9</b>

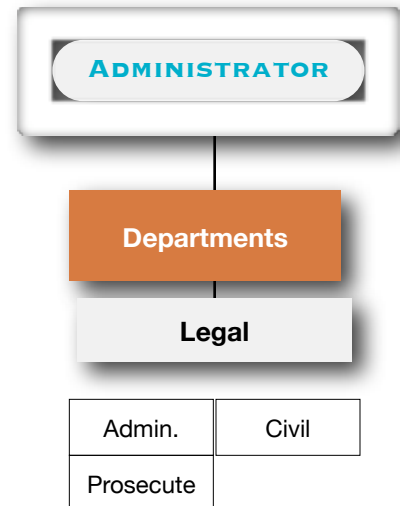
## Departmental Budgets: Legal

### Budget Summary

The Legal Department reviews and approves all contracts or agreements between the City and other parties; drafts and prepares all ordinances and resolutions of the City; represents the City in all matters before the Municipal Court of the City; advises and counsels the Mayor, Board, and City Administrator on all legal matters of the City, and defends all actions brought against any officer, agent or employee of the City that may arise from his/her official acts of City business.

#### Legal Department Goals:

- ◆ Assist and enhance the city's redevelopment of the Lake Taneycomo waterfront through the implementation of state economic development tools to assist the project.
- ◆ Assist the city's development of a monorail or elevated transit system through the innovative structuring of the system within the confines of state law.
- ◆ Enhance the city's code of ordinances through the recodification of the code, and continue to ensure the effectiveness and accuracy of the city's ordinances through evaluation and revision consistent with state law and court decisions.
- ◆ Ensure the continues professional conduct of municipal court and the prosecution of violations of city ordinances.



*Mission Statement: We are dedicated to providing the City with professional, prompt and effective legal counsel and representation.*

## General Fund

## Expense Schedule

Legal Expenditures By Object	2006 Actual	2007 Budget	2008 Budget
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Personal Services	\$219,814	\$232,009	\$245,049
Contractual Services	\$366,516	\$367,216	\$353,822
Commodities	\$5,725	\$5,825	\$3,900
Equipment Expenditures	\$2,700	\$150	\$0

<b>Total Legal</b>	<b>\$594,755</b>	<b>\$605,200</b>	<b>\$602,771</b>
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## General Fund

## Expense Schedule

Legal Expenditures By Program	2006 Actual	2007 Budget	2008 Budget
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Administrative Support	\$296,053	\$281,558	\$207,652
Prosecutor	\$69,502	\$74,432	\$74,919
Civil Litigation	\$229,200	\$249,210	\$320,200
Legal	\$594,755	\$605,200	\$602,771

**Administrative Support Division**

The Administrative Support division represents the City in all legal actions, and provides legal counsel and support services to the Board of Aldermen, Administrative Staff, and to all Departments within the City. Other responsibilities of the department are to draft and approve ordinances, resolutions, contracts, and other legal documents, to render legal opinions and to provide legal assistance to the City.

## General Fund

## Expense Schedule

Administrative Support Expenditures By Program	2006 Actual	2007 Budget	2008 Budget
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Administrative Support	\$296,053	\$281,558	\$207,652
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**Prosecutor Division**

The Legal Department - Prosecutor, represents the City in legal actions pertaining to prosecution in the Municipal Court. This includes prosecuting individuals who have violated City Codes and Ordinances in the Municipal Court. This position involves witness and victim contact, and negotiations with Defense Counsel.

General Fund		Expense Schedule		
Prosecutor		2006 Actual	2007 Budget	2008 Budget
Expenditures By Program				
Prosecutor		\$69,502	\$74,432	\$74,919

**Civil Litigation Division**

The Legal Department represents the City before State and Federal Courts, and Administrative Boards and Agencies. The department investigates and makes recommendations on claims for damages filed against the City, provides legal counsel to the City, and manages litigation through outside counsel.

General Fund		Expense Schedule		
Civil Litigation		2006 Actual	2007 Budget	2008 Budget
Expenditures By Program				
Civil Litigation		\$229,200	\$249,210	\$320,200

	2006 Actual	2007 Budget	2008 Budget
City Attorney	1	1	1
Assistant City Attorney	1	1	1
Office Assistant III	1	1	1
<b>Total Legal Personnel</b>	<b>3</b>	<b>3</b>	<b>3</b>

## Non-Departmental Budget Information

Expenditures not related to any specific department are accounted for in the Miscellaneous Nondepartmental expenditure budget. The use of this specific budget is a further step in properly separating true costs related to actual cost centers. When non-departmental expenditures are combined with program costs, it is difficult for the administration, elected officials and citizens to realize the cost of City programs. The costs identified in this budget are "fixed" costs that are not program specific and will not necessarily dissipate with the discontinuation of a particular program.

Expenditures for the operations of the new Convention Center are included in the 2007 Requested Budget. This is a new cost center. Preliminary costs for operations in the 2006 budget were included in the Misc Non-Departmental budget.

General Fund	Expense Schedule		
Non-Departmental Expenditures By Object	2006 Actual	2007 Budget	2008 Budget
Personal Services		\$0	\$50,000
Contractual Services		\$1,758,050	\$5,236,227
Commodities	\$572,139	\$135,202	\$2,100
Major Capital		\$750,000	\$750,000
<b>Sub-Total Non-Departmental</b>	<b>\$572,139</b>	<b>\$2,643,252</b>	<b>\$6,038,327</b>

Tourism Tax Trust Fund	Expense Schedule		
Non-Departmental Expenditures By Object	2006 Actual	2007 Budget	2008 Budget
Personal Services			\$0
Contractual Services			\$3,178,603
Commodities			\$0
Debt Service			\$3,922,914
<b>Sub-Total Non-Departmental</b>	<b>\$0</b>	<b>\$0</b>	<b>\$7,101,517</b>
<b>Total Non-Departmental</b>	<b>\$0</b>	<b>\$0</b>	<b>\$13,139,844</b>

**General Fund****Expense Schedule**

<b>Non-Departmental Expenditures By Program</b>	<b>2006 Actual</b>	<b>2007 Budget</b>	<b>2008 Budget</b>
Misc. Non-Departmental	\$572,139	\$381,200	\$1,151,577
Convention Center Operations	\$0	\$1,512,052	\$4,886,750
Non-Departmental	\$572,139	\$1,893,252	\$6,038,327

**Tourism Tax Trust Fund****Expense Schedule**

<b>Non-Departmental Expenditures By Program</b>	<b>2006 Actual</b>	<b>2007 Budget</b>	<b>2008 Budget</b>
Administrative Fees			\$229,100
Marketing Services			\$2,949,503
Retirement of Bonds			\$3,922,914
Non-Departmental	\$0	\$0	\$7,101,517

## 2007 Capital Budget

Department	Item	Cost	Fund
<b>Administrative Services</b>			
Computer Information Services	System Improvements	\$19,000	General
	Utility Vehicle	\$25,000	Vehicle
Health Division	Animal Control Vehicle	\$56,000	Vehicle
	(2) Vehicle Replacements	\$50,000	Vehicle
Parks & Recreation	Rec/Plex Mower	\$39,800	Vehicle
	Rec/Plex Construction	\$1,000,000	General
	Reel Mower - Golf Course	\$24,700	Vehicle
	Vehicle Replacement	\$17,000	Vehicle
	Rec/Plex Land	\$750,000	General
<b>Fire Department</b>			
	Storm Siren program	\$41,796	General
	Command Vehicle Replacement	\$30,000	Vehicle
	Ladder Truck	\$700,000	Vehicle
	Feasibility Study	\$30,000	General
	Radio Communications Upgrade	\$20,000	General
<b>Police Department</b>			
	Police Facility Expansion	\$500,000	General
	Police Vehicles	\$160,000	Vehicle
	Design Study	\$10,000	General
	Communications Equipment	\$55,000	General
<b>Public Works</b>			
	Rear Load Refuse Truck	\$115,000	Vehicle
	Dump Truck Replacement	\$80,000	Vehicle
	Pickup Replacement	\$30,000	Vehicle
	Message Board	\$20,000	Transportation
	Pickup Replacement-Sign Shop	\$40,000	Vehicle
	Salt & Aggregate Spreader	\$16,000	Transportation
	Replacement 1 Ton Utility Truck	\$36,000	Vehicle
	Restroom Facility	\$34,000	General
	Decorative Light Replacements	\$55,000	General
	Colored Route Signs	\$55,000	Transportation

**2007 Capital Budget (Cont.)**

Department	Item	Cost	Fund
<b>Public Works (Cont.)</b>			
Water & Sewer	Rebuild Lift Station Pumps	\$10,000	Tourism
	Upgrade Pumps	\$28,000	Tourism
	Design-Cooper Creek	\$1,200,000	Tourism
	Rebuild Cooper Creek Pumps	\$15,000	Tourism
	Electrician Vehicle	\$30,000	Vehicle
	Rebuild Compton Pumps	\$17,000	Tourism
	Vehicle Replacement	\$25,000	Vehicle
	Replace Chlorine Feeders	\$27,000	Vehicle
	Selector Basin Mixer	\$14,000	Tourism
	Carbon Replacement	\$35,000	Tourism
	Dump Truck Replacement	\$80,000	Vehicle
	Vehicle Replacement	\$22,000	Vehicle
	Water Pump Replacement	\$24,000	Tourism
<b>Planning &amp; Building</b>	Vehicle Replacement	\$25,000	Vehicle
<b>Engineering</b>	Long Street Phase II	\$1,500,000	Transportation
	Fall Creek	\$3,500,000	Tourism
<b>Total Capital</b>		<b>\$10,561,296</b>	



## FUND SUMMARIES

General Fund			
Unreserved Fund Balance	2006 Actual	Adopted 2007 Budget	Adopted 2008 Budget
Unreserved Fund Balance	\$7,677,805	\$6,591,133	\$6,958,750
Sub-Total Unreserved Fund Balance	\$7,677,805	\$6,591,133	\$6,958,750
General Tax Revenue			
	2006 Actual	Adopted 2007 Budget	Adopted 2008 Budget
Ad Valorem Tax	\$1,900,000	\$1,928,896	\$2,347,440
Financial Institution Tax	\$2,100	\$3,000	\$6,228
Sales Tax	\$8,000,000	\$9,662,138	\$10,353,000
State Gas Tax	\$255,940	\$275,000	\$0
Sub-Total General Tax Revenue	\$10,158,040	\$11,869,034	\$12,706,668
Franchise Fee Revenue			
	2006 Actual	Adopted 2007 Budget	Adopted 2008 Budget
Cable Television	\$75,000	\$120,000	\$120,000
Utility	\$465,000	\$500,000	\$575,000
Sub-Total Franchise Fee Revenue	\$540,000	\$620,000	\$695,000
Fees & Charges Revenue			
	2006 Actual	Adopted 2007 Budget	Adopted 2008 Budget
Merchant Licenses	\$240,103	\$282,000	\$296,163
Building Permits	\$350,000	\$500,000	\$765,000
Elevator Permits	\$9,746	\$2,000	\$0
Planning & Zoning Fees	\$19,544	\$20,000	\$25,000
Health Inspections	\$80,455	\$75,075	\$79,656
Downtown Parking	\$16,000	\$12,500	\$15,000
Animal Control	\$1,371	\$1,500	\$1,200
Fire Permits	\$6,000	\$6,600	\$7,500
Alarm Fines	\$909	\$1,000	\$1,523
Sub-Total Fees & Charges Revenue	\$724,128	\$900,675	\$1,191,042
Municipal Court Fines Revenue			
	2006 Actual	Adopted 2007 Budget	Adopted 2008 Budget
Fines	\$259,299	\$260,000	\$280,000
Sub-Total Fees & Charges Revenue	\$259,299	\$260,000	\$280,000

## FUND SUMMARIES (Cont.)

<b>General Fund (Cont.)</b>			
<b>Lease &amp; Rent Revenue</b>	<b>2006 Actual</b>	<b>Adopted 2007 Budget</b>	<b>Adopted 2008 Budget</b>
Parking Garage			\$150,000
Convention Center Space		\$145,833	\$3,480,900
Convention Center Food & Beverage		\$400,167	\$340,710
Other Revenues		\$80,833	\$278,930
Wharf	\$7,588	\$8,500	\$15,000
Misc. Rental	\$1,500	\$3,500	\$2,800
Airport	\$852,291	\$790,000	\$834,482
Telecommunications Tower	\$100,863	\$125,000	\$130,000
<b>Sub-Total Lease &amp; Rent Revenue</b>	<b>\$962,242</b>	<b>\$1,553,833</b>	<b>\$5,232,822</b>
<b>Cost Recovery Revenue</b>	<b>2006 Actual</b>	<b>Adopted 2007 Budget</b>	<b>Adopted 2008 Budget</b>
Project Engineering Services		\$256,000	\$0
Other Miscellaneous Revenues			\$229,450
911 Agreement	\$176,572	\$215,000	\$215,000
Hollister Health Agreement	\$6,500	\$6,500	\$6,800
TCHD Inspection Agreement	\$58,310	\$60,000	\$67,880
Grants	\$8,286	\$18,560	\$16,600
Park Maintenance	\$324,975	\$325,000	\$369,810
Infrastructure Maintenance		\$425,000	\$425,000
Water/Sewer Administration	\$175,000	\$345,000	\$345,000
Tourism Administration	\$216,000	\$225,000	\$229,441
TIF/Transportation Administration	\$50,000	\$90,000	\$116,300
Miscellaneous	\$13,000	\$18,950	\$0
Engineering Copy Fees	\$2,500	\$3,000	\$5,287
Vending Machine	\$8,500	\$8,500	\$10,067
Police Other Revenue	\$24,250	\$18,000	\$28,809
Public Works Other Revenue	\$9,223	\$7,500	\$20,000
Contributions/Sale of Assets		\$4,000	\$10,457
<b>Sub-Total Cost Recovery Revenue</b>	<b>\$1,073,116</b>	<b>\$2,026,010</b>	<b>\$2,095,901</b>
<b>Total General Fund Revenue</b>	<b>\$21,394,630</b>	<b>\$23,820,685</b>	<b>\$29,160,183</b>

## FUND SUMMARIES (Cont.)

General Fund (Cont.)			
Division Expenditures	2006 Actual	Adopted 2007 Budget	Adopted 2008 Budget
Mayor & Board	\$104,859	\$129,490	\$111,840
City Administration	\$464,756	\$504,596	\$484,506
Administrative Services	\$1,567,902	\$1,619,917	\$1,911,067
Legal	\$594,755	\$605,200	\$602,771
Finance	\$682,468	\$701,459	\$749,501
Human Resources	\$256,951	\$265,532	\$277,547
Police	\$3,177,106	\$3,289,141	\$3,853,405
Fire	\$2,273,462	\$2,461,850	\$2,816,746
Public Works	\$833,986	\$1,271,440	\$1,441,704
Planning & Development	\$702,077	\$815,011	\$913,899
Engineering	\$624,036	\$648,938	\$707,704
Convention Center Operations		\$1,512,052	\$4,886,750
Non-Departmental	\$572,139	\$381,200	\$401,577
<b>Sub-Total Expenditures</b>	<b>\$11,854,497</b>	<b>\$14,205,826</b>	<b>\$19,159,017</b>
Capital Expenditures	2006 Actual	Adopted 2007 Budget	Adopted 2008 Budget
Capital	\$750,000	\$750,000	\$750,000
<b>Sub-Total Capital Expenditures</b>	<b>\$750,000</b>	<b>\$750,000</b>	<b>\$750,000</b>
Other Financing (Sources) Uses	2006 Actual	Adopted 2007 Budget	Adopted 2008 Budget
Operating Transfers (In) Out	\$1,349,000	\$259,898	\$2,504,796
Transfers to Recreation Fund	\$500,000	\$500,000	\$800,000
Transfer to TIF - Branson Landing		\$1,333,230	\$1,511,255
Transfer to TIF - Branson Hills		\$328,908	\$196,000
Transfer to TIF - Branson Meadows			\$200,000
Transfer to Debt Service	\$800,000	\$600,000	\$800,000
Interest Income	(\$450,000)	(\$550,000)	(\$1,302,766)
<b>Sub-Total Other (Sources) Uses</b>	<b>\$2,199,000</b>	<b>\$2,472,036</b>	<b>\$4,709,285</b>
<b>Total Expenditures</b>	<b>\$14,803,497</b>	<b>\$17,427,862</b>	<b>\$24,618,302</b>
<b>Ending Unreserved Fund Balance</b>	<b>\$6,591,133</b>	<b>\$6,392,823</b>	<b>\$4,541,881</b>

## FUND SUMMARIES (Cont.)

Transportation Fund			
Beginning Fund Balance	2006 Actual	Adopted 2007 Budget	Adopted 2008 Budget
Fund Balance	\$0	\$0	\$735,805
Sub-Total Fund Balance	\$0	\$0	\$735,805
Revenue	2006 Actual	Adopted 2007 Budget	Adopted 2008 Budget
Transportation Sales Tax	\$4,113,507	\$4,831,069	\$5,176,000
CART Fund			\$280,000
Other Income	\$20,000	\$20,000	\$0
Sub-Total Revenue	\$4,133,507	\$4,851,069	\$5,456,000
Total Transportation Fund Revenue	\$4,133,507	\$4,851,069	\$6,191,805
Expenditures	2006 Actual	Adopted 2007 Budget	Adopted 2008 Budget
Street Maintenance	\$1,129,283	\$1,722,752	\$1,799,997
Sub-Total Expenditures	\$1,129,283	\$1,722,752	\$1,799,997
Other Financing (Sources) Uses	2006 Actual	Adopted 2007 Budget	Adopted 2008 Budget
Transfer to Branson Landing	\$0	\$666,615	\$755,628
Transfer Branson Hills	\$0	\$164,454	\$98,000
Transfer to Debt Service	\$0	\$250,000	\$619,300
Operating Transfers (In) Out	\$3,004,224	\$1,520,000	\$1,536,000
Total (Sources) Uses Expenditures	\$3,004,224	\$2,601,069	\$3,008,928
Total Expenditures	\$4,133,507	\$4,323,821	\$4,808,925
Ending Fund Balance	\$0	\$527,248	\$1,382,880

## FUND SUMMARIES (Cont.)

Debt Service Fund			
Beginning Fund Balance	2006 Actual	Adopted 2007 Budget	Adopted 2008 Budget
Fund Balance	\$19,501,372	\$16,623,619	\$19,311,583
Sub-Total Fund Balance	\$19,501,372	\$16,623,619	\$19,311,583
Revenue	2006 Actual	Adopted 2007 Budget	Adopted 2008 Budget
Ad Valorem Tax	\$385,108	\$600,000	\$624,000
Interest Income			\$511,000
Lease & Rent	\$750,000	\$750,000	\$750,000
TIF Revenue	\$1,000,000	\$7,706,711	\$7,271,440
Sub-Total Revenue	\$2,135,108	\$9,056,711	\$9,156,440
Total Debt Service Fund Revenue	\$21,636,480	\$25,680,330	\$28,468,023
Expenditures	2006 Actual	Adopted 2007 Budget	Adopted 2008 Budget
Bond Principal Payments	\$3,875,000	\$1,200,000	\$1,295,000
Bond Interest Payments	\$2,375,349	\$6,388,747	\$8,373,574
Bond Fees		\$30,000	\$34,000
Sub-Total Expenditures	\$6,250,349	\$7,618,747	\$9,702,574
Other Financing (Sources) Uses	2006 Actual	Adopted 2007 Budget	Adopted 2008 Budget
Transfer In			\$0
Transportation Sales Tax	(\$250,000)	(\$250,000)	(\$619,300)
Ad Valorem Taxes	(\$800,000)	(\$600,000)	(\$800,000)
Operating Transfers Out			\$0
Sub-Total (Sources) Uses	(\$1,050,000)	(\$850,000)	(\$1,419,300)
Expenditures			
Total Debt Service Fund Expenditures	\$5,200,349	\$6,768,747	\$8,283,274
Ending Fund Balance	\$16,436,131	\$18,911,583	\$20,184,749

## FUND SUMMARIES (Cont.)

Water & Sewer Fund				
Beginning Net Assets		2006 Actual	Adopted 2007 Budget	Adopted 2008 Budget
	Assets	\$75,764,988	\$72,895,001	\$70,438,985
Sub-Total Water & Sewer Assets		\$75,764,988	\$72,895,001	\$70,438,985
Revenue		2006 Actual	Adopted 2007 Budget	Adopted 2008 Budget
	Water	\$2,138,265	\$2,283,584	\$2,621,942
	Sewer	\$1,538,823	\$1,867,504	\$2,334,380
Sub-Total Revenue		\$3,677,088	\$4,151,088	\$4,956,322
Total Water/Sewer Fund Revenue		\$79,442,076	\$77,046,089	\$75,395,307
Expenditures		2006 Actual	Adopted 2007 Budget	Adopted 2008 Budget
	Water	\$1,630,775	\$1,833,487	\$1,949,376
	Sewer	\$2,053,344	\$2,540,660	\$2,813,696
	Administrative	\$510,309	\$531,353	\$559,689
	Depreciation	\$2,729,115	\$2,900,000	\$2,977,000
	Interest & Bond Costs	\$107,940	\$64,605	\$73,180
Sub-Total Expenditures		\$7,031,483	\$7,870,105	\$8,372,941
Other Financing (Sources) Uses		2006 Actual	Adopted 2007 Budget	Adopted 2008 Budget
	Sewer Capacity Fee	(\$215,907)	(\$500,000)	(\$700,000)
	Miscellaneous	(\$35,035)	(\$1,350)	(\$2,500)
	Interest Income	(\$58,466)	(\$47,000)	(\$45,000)
	Debt Service Principal Payment	\$865,000	\$115,000	\$110,000
	Operating Transfers Out	(\$1,040,000)	(\$750,000)	(\$470,000)
	Contributed Capital			\$0
Sub-Total (Sources) Uses Expenditures		(\$484,408)	(\$1,183,350)	(\$1,107,500)
Total Water/Sewer Expenditures		\$6,547,075	\$6,686,755	\$7,265,441
Ending Net Assets		\$72,895,001	\$70,359,334	\$68,129,866

## FUND SUMMARIES (Cont.)

Vehicle & Equipment Fund			
Beginning Cash Balance	2006 Actual	Adopted 2007 Budget	Adopted 2008 Budget
Balance	\$854,059	\$824,309	\$1,161,599
<b>Sub-Total Equipment Balance</b>	<b>\$854,059</b>	<b>\$824,309</b>	<b>\$1,161,599</b>
Revenue	2006 Actual	Adopted 2007 Budget	Adopted 2008 Budget
Equipment Leases	\$625,000	\$554,790	\$770,500
Miscellaneous			
Sale of Fixed Assets			
<b>Sub-Total Revenue</b>	<b>\$625,000</b>	<b>\$554,790</b>	<b>\$770,500</b>
<b>Total Vehicle &amp; Equipment Fund Revenue</b>	<b>\$1,479,059</b>	<b>\$1,379,099</b>	<b>\$1,932,099</b>
Expenditures	2006 Actual	Adopted 2007 Budget	Adopted 2008 Budget
Facilities & Maintenance Equipment	\$45,000		\$301,000
Water & Sewer Equipment	\$62,000	\$20,000	\$184,000
Administration		\$37,500	\$0
Computer Services			\$44,000
Fire Equipment	\$305,000		\$730,000
Recreation Equipment			\$81,500
Engineering Equipment	\$27,000		\$0
Planning Equipment	\$25,000		\$25,000
Health Equipment	\$30,750		\$106,000
Police Equipment	\$160,000	\$160,000	\$160,000
<b>Total Expenditures</b>	<b>\$654,750</b>	<b>\$217,500</b>	<b>\$1,631,500</b>
<b>Ending Cash Balance</b>	<b>\$824,309</b>	<b>\$1,161,599</b>	<b>\$300,599</b>

## FUND SUMMARIES (Cont.)

Capital Projects Fund			
Beginning Fund Balance	2006 Actual	Adopted 2007 Budget	Adopted 2008 Budget
Balance	\$71,890,879	\$72,258,852	\$2,191,506
Sub-Total Equipment Balance	\$71,890,879	\$72,258,852	\$2,191,506
Revenue	2006 Actual	Adopted 2007 Budget	Adopted 2008 Budget
Contributions	\$173,477	\$0	\$0
Rents & Leases	\$34,333	\$34,333	\$34,333
Miscellaneous	\$73,482	\$115,000	\$115,000
Sub-Total Revenue	\$281,292	\$149,333	\$149,333
Total Capital Projects Fund Revenue	\$72,172,171	\$72,408,185	\$2,340,839
Expenditures	2006 Actual	Adopted 2007 Budget	Adopted 2008 Budget
Branson Landing			\$0
Capital Budget	\$5,915,000	\$4,854,898	\$7,495,796
Sub-Total Expenditures	\$5,915,000	\$4,854,898	\$7,495,796
Other Financing (Sources) Uses	2006 Actual	Adopted 2007 Budget	Adopted 2008 Budget
Interest Income	(\$59,681)	(\$500,000)	\$0
Operating Transfers In	(\$5,942,000)	(\$5,853,220)	(\$7,495,796)
Proceeds from Bond Issues	\$0	\$0	\$0
Sub-Total (Sources) Uses	(\$6,001,681)	(\$6,353,220)	(\$7,495,796)
Expenditures			
Total Capital Projects Expenditures	(\$86,681)	(\$1,498,322)	\$0
Ending Fund Balance	\$72,258,852	\$73,906,507	\$2,340,839



## FUND SUMMARIES (Cont.)

Tourism Tax Trust Fund			
Beginning Fund Balance	2006 Actual	Adopted 2007 Budget	Adopted 2008 Budget
Balance	\$11,363,898	\$11,363,898	\$10,992,649
Sub-Total Equipment Balance	\$11,363,898	\$11,363,898	\$10,992,649
Revenue	2006 Actual	Adopted 2007 Budget	Adopted 2008 Budget
Sales Tax	\$10,892,377	\$11,050,000	\$11,472,027
Website Sales	\$0	\$160,000	\$0
Sub-Total Revenue	\$10,892,377	\$11,210,000	\$11,472,027
Total Tourism Tax Fund Revenue	\$22,256,275	\$22,573,898	\$22,464,676
Expenditures	2006 Actual	Adopted 2007 Budget	Adopted 2008 Budget
Bond Principle Payments	\$2,063,000	\$2,157,000	\$2,256,000
Bond Interest Payments	\$1,800,158	\$1,692,677	\$1,581,911
Bond Fees	\$92,768	\$90,000	\$90,000
Administration	\$217,848	\$225,000	\$229,441
Marketing Expense	\$2,723,094	\$2,867,250	\$2,810,647
Sub-Total Expenditures	\$6,896,868	\$7,031,927	\$6,967,999
Other Financing (Sources) Uses	2006 Actual	Adopted 2007 Budget	Adopted 2008 Budget
Transfers Capital Projects (In) Out	\$4,719,843	\$5,273,322	\$4,504,028
Transfer Contingency			\$470,000
Transfer to Branson Landing	\$0	\$628,751	\$219,894
Transfer to Branson Hills	\$0	\$100,000	\$35,000
Interest Income	(\$724,334)	(\$724,000)	(\$795,333)
Sub-Total (Sources) Uses Expenditures	\$3,995,509	\$5,278,073	\$4,433,589
Total Capital Projects Expenditures	\$10,892,377	\$12,310,000	\$11,401,588
Ending Fund Balance	\$11,363,898	\$10,263,898	\$11,063,088

## FUND SUMMARIES (Cont.)

Recreation Fund				
Beginning Fund Balance		2006 Actual	Adopted 2007 Budget	Adopted 2008 Budget
	Balance	\$245,467	\$42,062	\$54,448
Sub-Total Equipment Balance		\$245,467	\$42,062	\$54,448
Revenue		2006 Actual	Adopted 2007 Budget	Adopted 2008 Budget
	Cigarette Tax	\$56,000	\$61,000	\$71,000
	Campground	\$384,500	\$540,000	\$540,000
	Miscellaneous	\$4,600	\$17,500	\$2,500
	Rents & Leases	\$142,526	\$158,026	\$158,000
	Contributions	\$13,400	\$25,000	\$40,400
	Pool Admisssions	\$145,000	\$105,000	\$112,050
	Ball Programs	\$88,900	\$87,600	\$90,385
	Golf	\$48,000	\$48,000	\$48,000
	Tennis Revenue	\$7,000	\$6,000	\$6,000
	Recreation Center	\$82,780	\$86,000	\$83,750
	Concessions	\$41,000	\$120,000	\$120,000
	Day Camp	\$61,600	\$45,000	\$45,000
	Community Center	\$24,000	\$23,000	\$25,000
Sub-Total Revenue		\$1,099,306	\$1,322,126	\$1,342,085
Total Recreation Fund Revenue		\$1,344,773	\$1,364,188	\$1,396,533

Expenditures		2006 Actual	Adopted 2007 Budget	Adopted 2008 Budget
Parks & Recreation Administration		\$212,337	\$193,986	\$268,859
Recreation Center		\$586,249	\$678,798	\$747,028
Day Camp		\$58,356	\$53,976	\$55,202
Campground		\$215,915	\$224,866	\$246,370
Park Programs		\$408,760	\$443,500	\$512,051
Community Center		\$84,327	\$75,371	\$81,117
Swimming Pool		\$129,405	\$117,510	\$127,326
Golf Course		\$87,362	\$77,926	\$87,501
Sub-Total Recreation Expenditures		\$1,782,711	\$1,865,933	\$2,125,454

## FUND SUMMARIES (Cont.)

<b>Recreation Fund (Cont.)</b>			
<b>Other Financing (Sources) Uses</b>	<b>2006 Actual</b>	<b>Adopted 2007 Budget</b>	<b>Adopted 2008 Budget</b>
Operating Transfers (In)	(\$500,000)	(\$500,000)	(\$800,000)
Operating Transfers Out	\$20,000	\$0	\$0
<b>Sub-Total (Sources) Uses Expenditures</b>	(\$480,000)	(\$500,000)	(\$800,000)
<b>Total Recreation Expenditures</b>	<b>\$1,302,711</b>	<b>\$1,365,933</b>	<b>\$1,325,454</b>
<b>Ending Fund Balance</b>	<b>\$42,062</b>	<b>(\$1,745)</b>	<b>\$71,079</b>